















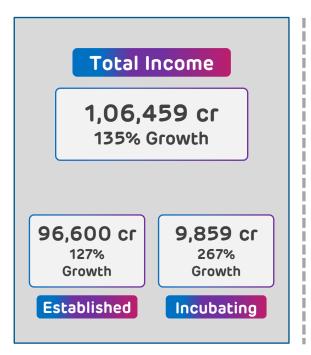
Adani Enterprises Ltd

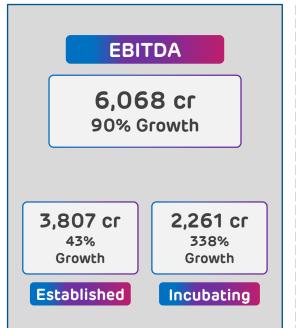
Q3 FY23
Earnings Presentation

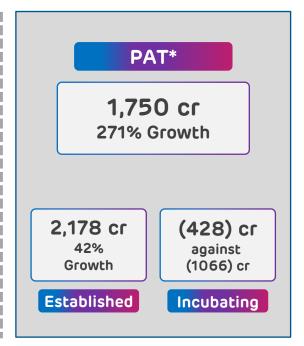




9M FY23 at glance









Index

Particulars	Page No
Group Profile	4-7
Company Profile	8-11
Performance Highlights	12-13
Updates on Incubating Businesses	14-17
Updates on Established Businesses	18-20
Financial Highlights	21-24
ESG Highlights	25-29
Appendix	-

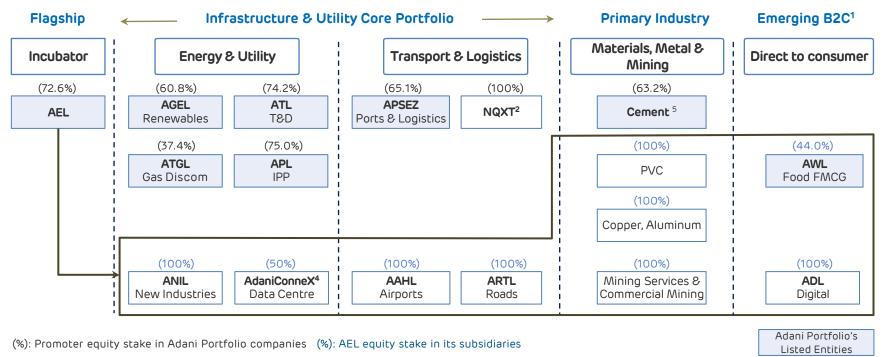


3

Group Profile

Adani: A World Class Infrastructure & Utility Portfolio



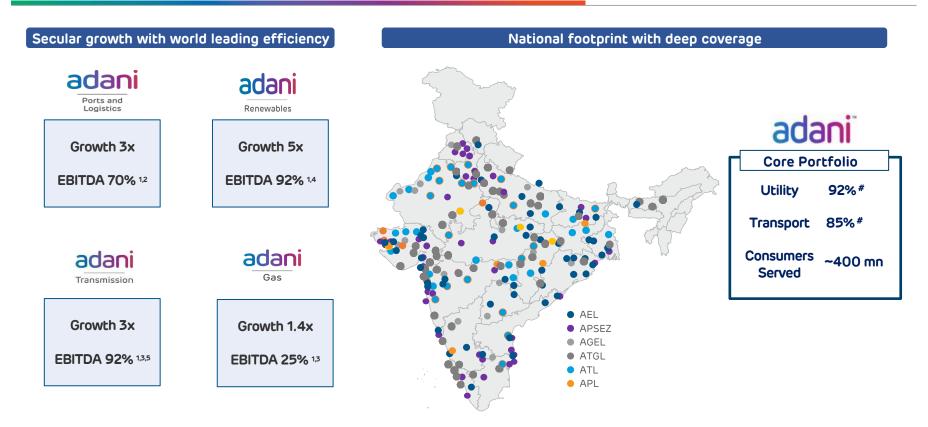


A multi-decade story of high growth centered around infrastructure & utility core

1. B2C: Business to Customer | 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex, AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited; IPP: Independent Power Producer 5. Cement business includes 63.15% stake in Ambuja Cement which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited



Adani Portfolio: Decades long track record of industry best growth with national footprint





Note: 1. Data for FY22; 2. Margin for ports business only, Excludes forex gains/losses; 3. EBITDA = PBT + Depreciation + Net Finance Costs - Other Income; 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business.

#Touching points across population of India

Adani Portfolio: Repeatable, robust & proven transformative model of investment

Phase

Development



Operations

Operation



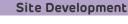
Post Operations

Activity

Analysis & market intelligence

Origination

- Viability analysis
- Strategic value



- Site acquisition
- Concessions & regulatory agreements
- Investment case development

Construction

- Engineering & design
- Sourcing & quality levels
- · Equity & debt funding at project
- Life cvcle O&M planning
- · Asset Management Plan
- Capital Mgmt · Redesigning the capital structure of the asset
- Operational phase funding consistent with asset life

erformance

India's Largest Commercial Port (at Mundra)



Highest Margin among Peers

in Asia (Mundra - Mohindergarh)

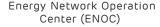


Highest line availability

Longest Private HVDC Line 648 MW Ultra Mega Solar Power Plant (at Kamuthi, TamilNadu)



Constructed and Commissioned in nine months





Centralized continuous monitoring of plants across India on a single cloud based platform



- First ever GMTN of USD 2Bn by an energy utility player in India - an SLB in line with COP26 goals - at AEML
- AGEL's tied up "Diversified Growth Capital" with revolving facility of USD 1.35 Bn fully fund its entire project pipeline
- Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so
- Green bond issuance of USD 750 mn establishes AGEL as India's leading credit

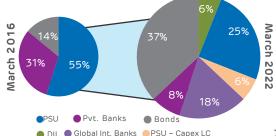














O&M: Operations & Maintenance, HVDC: High voltage, direct current, PSU: Public Sector Undertaking (Public Banks in India), GMTN: Global Medium Term Notes SLB: Sustainability Linked Bonds, AEML: Adani Electricity Mumbai Ltd. IG: Investment Grade, LC: Letter of Credit, DII: Domestic Institutional Investors, COP26: 2021 United Nations Climate Change Conference; AGEL: Adani Green Energy Ltd.

Company Profile

AEL: A Successful Incubator

Attractive Incubation Record

Attractive incubation portfolio with each business positioned as next infrastructure & utility unicorn.
Incubation model has in past created leaders in their respective sectors like AGEL, ATL, ATGL and APSEZ

New Segment Identification

Identification & entry into new segments in line with the group's philosophy of furthering infrastructure needs of India. Road Business segment has crossed 5000+ Lane KMs order book in a span of 3 years

Green Hydrogen Ecosystem

Development of manufacturing ecosystems (including ingots, cells modules, wind turbines & electrolysers) to integrate supply chain with the objective of generating lowest cost green hydrogen.

Technology backed operations

Integration of technology in operations across businesses to drive efficiencies and improve realizations in time effective manner

Direct to Consumers

Leading Adani transition into B2C businesses through Airports (200 mn consumers), Digital (Adani Super App) and Food FMCG business

Model based operations

Operations are driven based on the revenue modelling concept. AEL has bagged the road projects under HAM and BOT models for effective operations and timely completions.

Value to shareholders

Significant value creation for shareholders over 28 years

Efficient Capital Management

Capital management plan

in line with underlying business philosophy

Diversification of funding sources

ESG and Sustainability Focus

ESG Philosophy ingrained in Business Robust ESG Framework with commitment backed by policies and assurance



Value

. . . . 🍏

Development

Operations



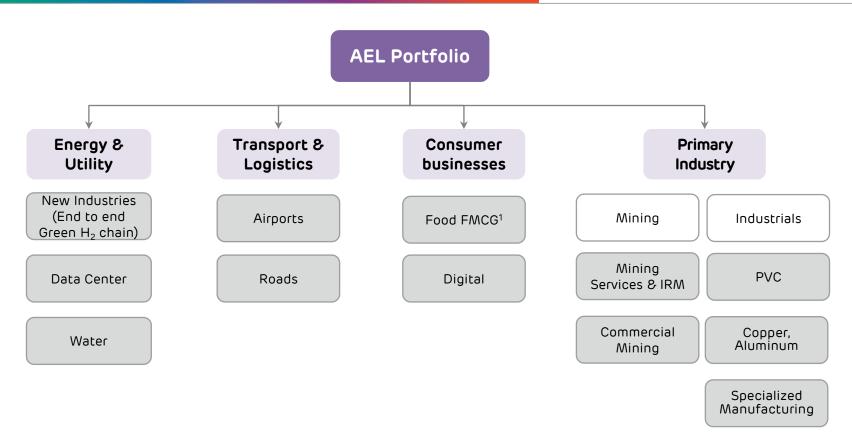
AEL: Incubation Success Stories

AEL has a demonstrated track record of creating high quality, high cashflow and high growth sustainable infrastructure businesses since 1994

Company	Overview	EBIDTA (CAGR) ²
adani Renewables	 Ranked as 'Largest Solar Power Developer in the World' by Mercom Capital in August 2020 India's largest renewable company with locked-in portfolio of 20,280 MW. Estimated EBITDA of locked-in portfolio is USD 1.9 bn. 	52.3%
adani Transmission	 India's largest private transmission and distribution company Transmission line length of 18,795 ckm. Mumbai integrated utility catering to 12 mn consumers Estimated EBITDA of locked-in transmission and Mumbai integrated utility portfolio is USD 1 bn. 	22.3%
adani Gas	 India's largest private CGD business with presence across 52 geographical areas touching 15% of India's population Strategic partnership with global energy major TotalEnergies Estimated EBITDA from locked-in geographical areas is USD 0.5 bn 	20.7%
adani Ports and Logistics	 Largest transport utility in India with national footprint of 13 ports across the coastline. Handled 312 MMT cargo volume in FY22. Operates India's largest commercial port at Mundra 	13.4%
adani wilmar	 One of the largest FMCG food companies in India with portfolio of products spanning across edible oil, packaged food & FMCG, and industry essentials. Catering to 90.5 mn households through Fortune brand. Having 5,500+ distribution networks and 1.6 mn retail outlets 	19.4%



AEL: Current Incubation Portfolio





AEL – Performance Highlights



Operations

9M FY23

- ANIL Ecosystem solar modules volume up by 12% to 896 MW
- Handled 53.3 Mn Pax movements at seven operational Airports
- IRM volume up by 43% to 67.7 MMT
- Mining services production volume increased to 19.7 MMT

Q3 FY23

- ANIL Ecosystem solar modules volume up by 63% to 430 MW
- Handled 20.3 Mn Pax movements at seven operational Airports increase by 40%
- IRM volume increased by 8% to 15.8 MMT
- Mining services production volume stood at 6.2 MMT

Finance

9M FY23

- Total Income up by 135% to Rs. 1,06,459 cr
- EBIDTA up by 90% to Rs. 6,068 cr
- Attributable PAT up by 271% to Rs. 1,750 cr

Q3 FY23

- Total Income up by 42% to 26,951 cr
- EBIDTA up by 101% to Rs. 1,968 cr
- Attributable PAT increased to Rs. 820 cr against loss of Rs. 12 cr in Q3 FY22

Others

ANIL Ecosystem

 Nacelle Facility operational and commercial assemblies shall start from Q1 FY24

Water

Agreement signed for New EPC Project (Shakkar Pench Micro Lift Irrigation) of Rs. 3,246 Cr

Roads

- Provisional COD received for 3rd HAM project at Mancherial in Dec-22
- Appointment dates for Ganga Expressway and Kagal Satara received

Others

- AMG Media completed acquisition of NDTV
- Launched "Adani One" app for consumers and onboarded over 1 million customers within just over a month

Incubating new wave of infrastructure and utility assets like airports, data centers with strong growth prospects



AEL - Updates on Incubating Businesses

Transport & Logistics - Adani Airports Holdings Ltd (AAHL - Airports)

Adani Road Transport Ltd (ARTL - Roads)

Energy & Utility — AdaniConnex Pvt Ltd (ACX - Data Center)

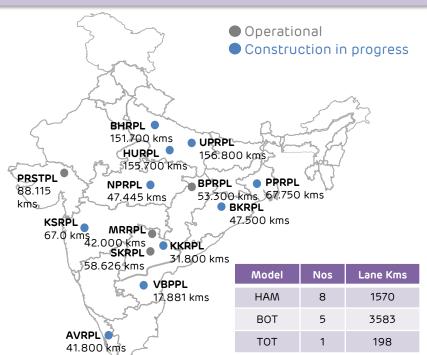


Adani Airports to dominate the Airports space with 300 Mn+ consumer base leveraging network effect and consumer mindset



Portfolio of 14 projects

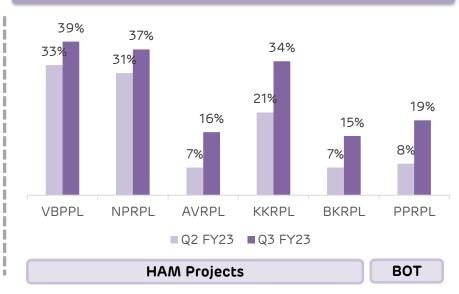
with construction / maintenance of roads of 5000+ Lane Kms





Model	No. of Projects			
HAM	3			
тот	1			

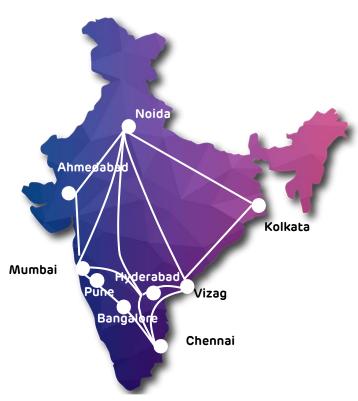
Project Completion Status



Growth journey targeted to be 12,000 lkm by 2026



Empowering Digital India with a Platform of Hyperscale to Hyperlocal Data Center Solutions with Strong Partnership



	one i regress opeates
Data Center	Updates
Chennai	 Chennai project overall completion for 33 MW – 41% (17 MW Operational)
Noida	 23% of Overall Project Completed; Pre-Construction activities completed; Sub- structure is in progress
Hyderabad	 22% of Overall Project Completed; Pre-Construction activities in progress
Mumbai	9% of Overall Project Completed at Powai

Site Progress Undates

Land Acquisition Updates					
Data Center	Updates				
Navi Mumbai	Land acquisition complete, transfer to ACX in progress				
Vizag	Land acquisition complete				
Pune & Hyderabad	Land acquisition in process				

Customer Hyperscale Contracts signed for 50 MW at Noida Center & 48 MW at Hyderabad Center completed In discussion with other Hyperscale Customers Orders received for 2.0 MW; Revenue started from Flipkart, TTSL, Airtel

Customer Engagements



AEL - Updates on Established Businesses

Energy & Utility

- Adani New Industries Ltd (ANIL) Supply Chain Ecosystem
- Primary Industries Mining Services & IRM



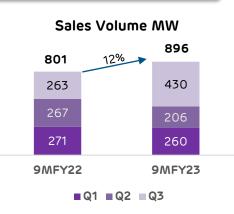
Business Updates

Solar New 2.0 GW Capacity Plant

- Module line COD is July-22
- Cell line and comprehensive project expected COD by March 2023

Solar Existing 1.5 GW Capacity Plant

- Being Upgraded to 2.0 GW with TopCon Cell Technology
- Expected TopCon COD for Module by March 2023 and Cell by June 2023

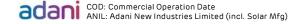






Wind

- Nacelle Facility operational and commercial assemblies shall start from Q1 FY24
- Blade manufacturing facility shall be completed by Q1 FY24, and production will commence subsequently

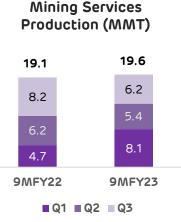


AEL: Primary Industries

Mining Services & IRM

Mining Services

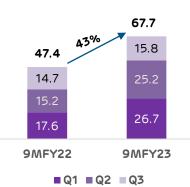
- Awarded Pelma Mine with capacity of 15 MMT in the state of Chhattisgarh
- Total mining portfolio of 11 mines in 3 states
- Total Peak capacity of 110+ MMT
- Total operational capacity of 51 MMT
- Maintained leadership with 50% market share in Mining Services business



Integrated Resource Management (IRM)

- IRM business continues to maintain leadership position as the number one player in India
- Volume for the quarter increased by 7% to 15.8 MMT

IRM Volume (MMT)



Commercial Mining

Carmichael Mine, Australia

- Commencement of Mine Operations from Jan-22
- · Rail line is fully operational
- · Coal Preparation Plant (CPP) is commissioned

Activity	UoM	Q3 FY23	Q2 FY23	% Change
Coal Produced	MMT	2.5	1.9	31.5%
Coal Shipped	MMT	2.0	2.0	-



MMT: Million Metric Tonne

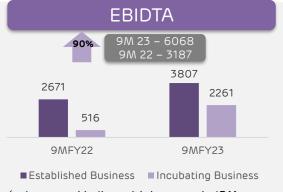
AEL - Financial Highlights

Pevenue 9M 23-106459 9M 22-45291 96600 42608 2683 9859 9MFY22 9MFY23 Established Business Incubating Business

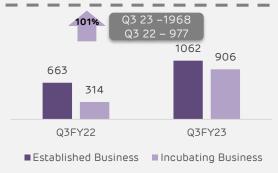
✓ Increased on account of strong performance by IRM & Airports business



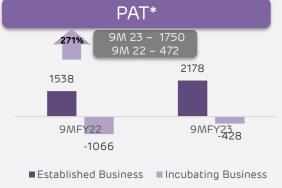
Increased on account of strong performance by ANIL Ecosystem, IRM, and Airports business



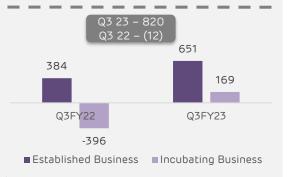
✓ Increased in line with increase in IRM volume and prices & increase in airports revenue



✓ Increased in line with increase in IRM & ANIL Ecosystem volume and prices



✓ Higher EBIDTA in IRM & Airports business leading to rise in PAT



✓ Higher EBIDTA in ANIL Ecosystem and IRM business resulted in increased PAT

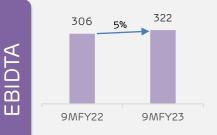


*PAT Attributable to owners

Adani New Industries Supply Chain Ecosystem



✓ Increased in line with increase in volume & prices

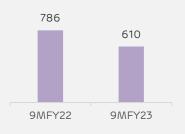


✓ Increased in line with revenue and higher margins on export sales

Established Businesses Primary Industries

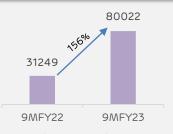


✓ Impacted due to lower volume in PEKB mine



✓ Impacted due to lower volume in PEKB mine

Primary Industries IRM



✓ Increased in line with volume and increase in coal prices



✓ Increased in line with revenue

Incubating Business





✓ Increased in line with increase in pax movements and non-aero income



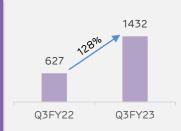
✓ Increased in line with revenue



Revenue

Established Businesses

Adani New Industries Supply Chain Ecosystem

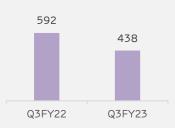


✓ Increased in line with increase in volume & prices



Increased in line with revenue and higher margins on export sales

Primary Industries Mining services



✓ Impacted due to lower volume in PEKB mine

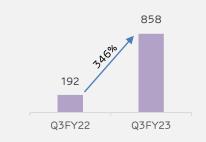
230 136 Q3FY22 Q3FY23

✓ Impacted due to lower volume in PEKB mine

Primary Industries IRM



✓ Increased in line with volume and increase in coal prices



✓ Increased in line with revenue

Incubating Business

Transport & Logistics Airports



✓ Increased in line with increase in volume & non-aero income



✓ Impacted due to booking of MIAL concession fees from Oct 22



Revenue

EBIDTA

ESG Highlights

AEL: ESG Performance Highlights

Resource Management

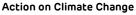
- 12% Reduction in water intensity as compared to last year
- Achieved 100% water recycling in our mining operations for coal washing.
- Committed to "Zero Waste to Landfill" certification for AEL businesses.

Employee Engagement

- Launched an "Emotional Wellness Programme" under the umbrella of Adani Cares, our integrated platform of health and well-being services
- Launched a 'digital platform' for employee grievance redressal

Awards

Adani Solar has won 'Golden Peacock Eco-Innovation Award' for the year 2022 for using ETP waste chemical sludge as raw material in other organizations. It prevented this ETP Sludge to be disposed in landfills



- Mumbai Airport: First airport in India to achieve 100% energy from renewable sources
- ACA* 4+ level accomplished by The Mumbai International airport (MIAL)
- IGBC** Platinum certification achieved for 'Data Centre' facility in Chennai and 'Solar business" building in Mundra
- Conducted GHG emission accounting and peer benchmarking for AEL businesses
- 'Adani Airports' (seven airports) and 'Data Center' business committed to be operational net zero by 2030

Biodiversity

- Achieved biological reclamation of 327.57 Ha, consequent to having planted ~10 lakh+ trees of local species.
- "FIMI Hindalco Aditya Birla Award for Sustainable Mining" for Best efforts in Biodiversity Conservation and Sustainable Mining for Parsa East and Kanta Basin coal mine located at Surguja, Chhattisgarh.
- AEL businesses committed to No **Net Loss to Biodiversity** in alignment with IBBI



Governance

- Corporate Responsibility Committee (CRC) established with 100% independent directors for providing assurance for all ESG commitments to the Board
- Transparent ESG disclosures in alignment with national and international reporting and disclosure standards (BRSR, GRI, UNSDG, etc.

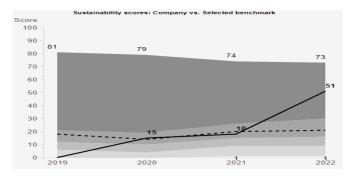




AEL: ESG Performance Highlights

ESG Rating in DJSI (S&P Global)

Ranked 7th in its peer group in the world for 2022 AEL scored 51/100 against the industry average score in the peer group 21/100



Industry Highest AEL

Industry Average

- AEL has been selected to be in prestigious Dow Jones Sustainability Index (DJSI)
 in the Emerging Markets (EM) category for its progressive Environmental, Social
 and Governance (ESG) practices.
- AEL made a formal submission for Corporate Sustainability Assessment for its listing on the DJSI for the first time this year with a Total Sustainability Score of 51 as against an industry average of 21, achieving a 96th percentile position.
- AEL is the only company from India in its sector to be included in the EM index and has been ranked 7th in its peer group (135 companies selected by S&P Global) in the World)

CDP

Adani Enterprises received a 'B' which is in the Management band.

AEL embarked its maiden CDP disclosure for FY 2022



 AEL embarked its maiden CDP disclosure for FY 2022 and was rated as 'B' for taking coordinated action on climate issues.

Management (B/B-): Taking coordinated action on climate issues

Awareness (C/C-): Knowledge of impacts on, and of, climate

- This is higher than the **Asia regional average of C**, and **higher than** the Intermodal transport & logistics sector average of C.
- AEL is amongst 37% of companies that reached Management level in its Activity Group.



AEL: ESG performance 9M FY23 Adani New Industries Supply Chain Ecosystem

Natural Resource Conservation

- Rooftop Solar plants helped to substitute ~ 4 % of Power requirement
- Specific Energy consumption is higher due to low production in Q3
- Specific DI water consumption is negligible due to no cell production in Q3
- 2500 new trees planted in addition to existing 27,636 plants cultivated despite low fertility soil and semi arid conditions

Waste to Wealth Generation

- Installed Bio-gas plant for treatment of 100% food waste and generation of cooking gas.
- Conceptualised in-house wood recycling plant for recycling of pallets (1,114 pallets recycled ~35 MT of wood saved)

Safety

- 23 improvements completed related to Fire Safety, Machine guarding, Forklift Safety etc. considering high-risk activities
- Consistent Improvement in EHS parameters
- 2 LTI (Lost Time Injuries) for consecutive three years

Certification

IEC 61215, IEC 61730, UL61730, IEC 62716, IEC 61701, BIS/IS 14286, IEC 62804, IEC 62759, IEC 60068 ISO – 9001, 14001, 45001 and 50001



AEL: ESG performance 9M FY23 Primary Industries (Mining Services)

AEL won the HSE Excellence Award in Mining at India HSE Summit & Award-2022



6% ↓* Energy Intensity



21% ↓* Emission Intensity



30% ↓*
Water Intensity



99%

Waste Managed through 5R Waste Management



Cml. - 10.29 Lakhs 9M FY23 - 2.18 Lakhs

Terrestrial Plantation



Cml. - 383 ha 9M FY23 - 58 ha

Biological Reclamation

Mining Certification

ISO 2600:2010, ISO 31000: 2009, ISO 9001:2015, ISO 14001:2015, OHSAS-18001:2007



Appendix

Operational Details

Aisoosts	Passenge	rs (In Mn)	ATM (I	n '000)	Cargo (In Lacs MT)		
Airports	Q3FY23	Q3FY22	Q3FY23	Q3FY22	Q3FY23	Q3FY22	
Ahmedabad	2.9	2.1	23.0	19.9	0.1	0.1	
Lucknow	1.5	1.2	11.0	9.3	0.0	0.1	
Mangaluru	0.5	0.4	4.0	3.2	0.0	0.0	
Mumbai	11.9	8.1	75.0	61.7	1.7	1.6	
Jaipur	1.3	1.1	11.0	8.8	0.0	0.0	
Guwahati	1.4	1.1	12.0	10.5	0.0	0.0	
Thiruvananthapuram	0.9	0.5	6.0	4.1	0.0	0.0	
Total	20.3	14.5	142.0	117.5	1.8	1.8	



Туре	Project Name	Project Model	Length/ Capacity	State	CA signed with	Concession Period (in Years) (Const. + O&M)	Project Completion Status
	Bilaspur Pathrapali		53.3 Kms	Chhattisgarh		2 + 15	Provisional COD Received
	Suryapet Khammam	нам	58.6 Kms	Telangana	NHAI	2.5 + 15	Provisional COD Received
	Mancherial Repallewada		42.0 Kms	Telangana		2 + 15	Provisional COD Received
	Vijayawada Bypass		17.9 Kms	Andhra Pradesh		2.5 + 15	39%
	Nanasa Pidgaon		47.4 Kms	Madhya Pradesh		2 + 15	37%
	Azhiyur Vengalam	нам	40.8 Kms	Kerala	NHAI	2.5 + 15	16%
Roads	Kodad Khammam		31.8 Kms	Telangana		2 + 15	34%
Roads	Badakumari Karki		47.5 Kms	Odisha		2.5 + 18	15%
	Panagarh Palsit		67.8 Kms	West Bengal	NHAI	2.5 + 18	19%
	Kagal Satara		65.1 Kms	Maharashtra		2 + 18	1%
	Ganga Eway - Budaun Hardoi	вот	151.7 Kms	Uttar Pradesh		3 + 27	2%
	Ganga Eway - Hardoi Unnao		155.7 Kms	Uttar Pradesh	UPEIDA	3 + 27	2%
	Ganga Eway - Unnao Prayagraj		156.8 Kms	Uttar Pradesh		3 + 27	1%
	PRS Tolls	ТОТ	49.5 Kms	Gujarat	NHAI	0 + 20	Toll Collection Started
	Prayagraj	нам	326 MLD	Uttar Pradesh	UPJN	2 + 15	~95% completed
Water	Bhagalpur	ПАМ	45 MLD	Bihar	BUIDC	2 + 15	~11% completed
	Shakkar Pench Micro Lift Irrigation	EPC	95000 Ha	Madhya Pradesh	NVDA	6 + 5	CA Signed

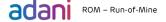


COD - Commercial Operation Date

AEL: Primary Industries - Mining services

Quantitative Details (in MMT)

Mine	9M FY23		9M FY22		Q3 FY23		Q3 FY22	
	ROM	Dispatch	ROM	Dispatch	ROM	Dispatch	ROM	Dispatch
Parsa Kente	7.3	5.6	10.7	8.9	1.7	1.3	4.5	3.4
GP III	2.6	2.4	2.0	2.3	0.8	0.8	0.9	1.0
Talabira II and III	7.5	7.5	4.1	4.1	2.6	2.6	2.2	2.2
Kurmitar	1.5	1.4	2.3	2.1	0.8	0.7	0.6	0.9
Suliyari	0.8	0.7			0.4	0.3		
Total	19.7	17.6	19.1	17.4	6.3	5.7	8.2	7.5



Type of Project	Mine	Capacity	State	Customer (Owner)	Project Status
	Parsa East Kente Basen	15.0 MMT	Chhattisgarh	RRVUNL	
	Gare Pelma III	5.0 MMT	Chhattisgarh	CSPGCL	Operational
	Talabira II & III	20.0 MMT	Odisha	NLCIL	Operational
	Suliyari	5.0 MMT	Madhya Pradesh	APMDC	
Coal Mining	Parsa	5.0 MMT	Chhattisgarh	RRVUNL	
	Gidhmuri Pituria	5.6 MMT	Chhattisgarh	CSPGCL	
	Kente Extension	9.0 MMT	Chhattisgarh	RRUVNL	Under Development
	Gare Pelma II	23.6 MMT	Chhattisgarh	MAHAGENCO	
	Pelma	15.0 MMT	Chhattisgarh	SECL	
Isaa Osa Minina	Kurmitar	6.0 MMT	Odisha	OMC	Operational
Iron Ore Mining	Bailadila Deposit 13	10.0 MMT	Chhattisgarh	NCL	Under Development
	Gondulpara	4.0 MMT	Jharkhand	AEL	
	Dhirauli	5.0 MMT	Madhya Pradesh	SMRPL	
Commercial Coal	Jhigador	TBD	Chhattisgarh	CGNRPL	Under Development
Mining	Khargaon	TBD	Chhattisgarh	CGNRPL	
	Bijahan	5.2 MMT	Odisha	MMMPL	
	Gondbahera Ujheni East	TBD	Madhya Pradesh	MPNRPL	



RRVUNL – Rajasthan Rajya Vidyut Utpadan Nigam Ltd CSPGCL – Chhattisgarh State Power Generation Company NLCIL – Neyveli Lignite Corporation India Ltd APMDC – Andhra Pradesh Mineral Development Corporation MAHAGENCO – Maharashtra State Power Generation Company GSECL – Gujarat State Electricity Corporation Ltd OMC – Odisha Mining Corporation Ltd NCL – NMDC-CMDC Ltd SECL – South Eastern Coalfields Ltd

SMRPL – Stratatech Mineral Resources Pvt Ltd CGNRPL – CG Natural Resources Pvt Ltd MMMPL - Mahanadi Minera and Minerals Private Limited MPNRPL - MP Natural Resources Private Limited LOA – Letter of Award

Appendix: ESG Framework

AEL: Environment Philosophy

Climate Awareness

Offsetting Carbon Emission

- Carbon sequestration by afforestation
- Improving Carbon Efficiency

Conservation of Resource

- Reducing water footprint
- Land use and cover management
- Energy Management
- Optimizing Input Consumption

Waste Management

- Recycling waste through landfiling
- Circular Economy
- Scientific Disposal of Hazardous Waste

Climate Readiness

- Promote green energy through lowcost manufacturing platforms
- Afforestation and Conservation
- Faster reclamation of de-coaled areas

- Reduce freshwater withdrawal
- Reuse, recycle and replenish
- Water neutrality
- Optimize Land use

- Biogas Plant (Waste to energy) Installed in solar manufacturing for treatment of 100% food waste
- Reduce waste outcome

Business and future investment aligned to sustainable growth with focus on preserving environment

- Water Neutrality
- Research & Development and Innovation for green technology.
- Biodiversity Management & Conservation.
- Innovative Reforestation technology of Tree Transplantation to conserve local ecology.
- Conceptualization of in-house recycling plants

Climate Alignment



AEL: Social Philosophy – aligned to UNSDG 2030 goals

United Nations Sustainable Development Goals 2030



Our Key Social Initiatives mapped to UNSDG

Women's Education

- 1. No Poverty
- 2. Zero Hunger 4. Quality Education

- Multiple Locations
- · Own schools, digitalization and up gradation of Govt, school to provide cost free education to the needy.
- Project Suposhan undertaken by Adani Wilmar is successfully continuing its operation.

Women's Health

3. Good Health & Well Being

· Partnered with self help group to educate and provide sanitary pads for safe menstrual hygiene to ensure better health.

Women's **Empowerment**

Sarguja & Tamnar

Sarguja

 Various projects undertaken by Gauri Self help groups for collection and marketing of Non-Timber Forest Produce

- 2. Zero Hunger
- 5. Gender Equality
- 8. Decent Work & Economic Growth

Ecology

Mundra

 Conservation of mangroves in coordination with **GUIDE**

- 7. Affordable and Clean Energy
- 13. Climate Action
- 14. Life Below Water
- 15. Life on Land

Local & Rural infra Development

Sarquia

• Organic Farming and Integrated Multi purpose business model

- 9. Industry, Innovation & Infra Structure
- Sustainable Cities & Communities

Water Secure **Nation**

Multiple Locations Deepening of ponds and tanks. Rooftop Rainwater Harvesting, Recharging Bore wells

6. Clean Water and Sanitation





AEL: Governance Philosophy

Policies

- ESG Policy
- · Climate Change
- · Energy Mmanagement
- Water Stewardship
- Resource Conservation
- Biodiversity
- Corporate Social Responsibility
- Occupational Health & Safety
- · Human Rights
- Diversity, Equity and Inclusion
- · Supplier Code of Conduct
- · Related Party Transaction
- Board Diversity
- · Nomination and Remuneration
- Cyber security and Data Privacy
- Whistleblower Policy
- · Code for Fair Disclosure of UPSI

Committees







Assurance

Corporate
Responsibility
Committee (CRC)

(100% Independent directors)

Established "CRC" of the Board to provide assurance for all ESG framework

- Corporate Responsibility Committee*
- Corporate Social Responsibility Committee^{\$}
- Stakeholder Relationship Committee#
- Risk Management Committee#
- Public Consumer Committee*



- Audit Committee*
- Nomination and Remuneration Committee*
- Risk Management committee#
- Info Tech and Data Security Committee#



Governance philosophy encompassing strong policy and structure backed by robust assurance mechanism



* 100% Independence; \$ At least 75% Independence; and # At least 50% Independence

Disclaimer

Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking statements," including those relating to general business plans and strategy of Adani Enterprises Limited ("AEL"), the future outlook and growth prospects, and future developments of the business and the competitive and regulatory environment, and statements which contain words or phrases such as 'will', 'expected to', etc., or similar expressions or variations of such expressions. Actual results may differ materially from these forward-looking statements due to number of factors, including future changes or developments in their business, their competitive environment, their ability to implement their strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in India. This presentation does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of AEL's shares. Neither this presentation nor any other documentation or information (or any part thereof) delivered or supplied under or in relation to the shares shall be deemed to constitute an offer of or an invitation by or on behalf of AEL.

AEL, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this presentation, unless otherwise specified is only current as of the date of this presentation. AEL assumes no responsibility to publicly amend, modify or revise any forward-looking statements, based on any subsequent development, information or events, or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained herein is subject to change without notice and past performance is not indicative of future results. AEL may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes.

No person is authorised to give any information or to make any representation not contained in and not consistent with this presentation and, if given or made, such information or representation must not be relied upon as having been authorised by or on behalf of AEL.

This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of this presentation should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration therefrom.

For Further info please contact:

MR. SAURABH SHAH

Finance Controller - Adani Enterprises Ltd

- saurabh.shah1@adani.com
- +91 79 2555 5266

MR. MANAN VAKHARIA

Investor Relations

- mananj.vakharia@adani.com
- +91 79 2555 6140

