



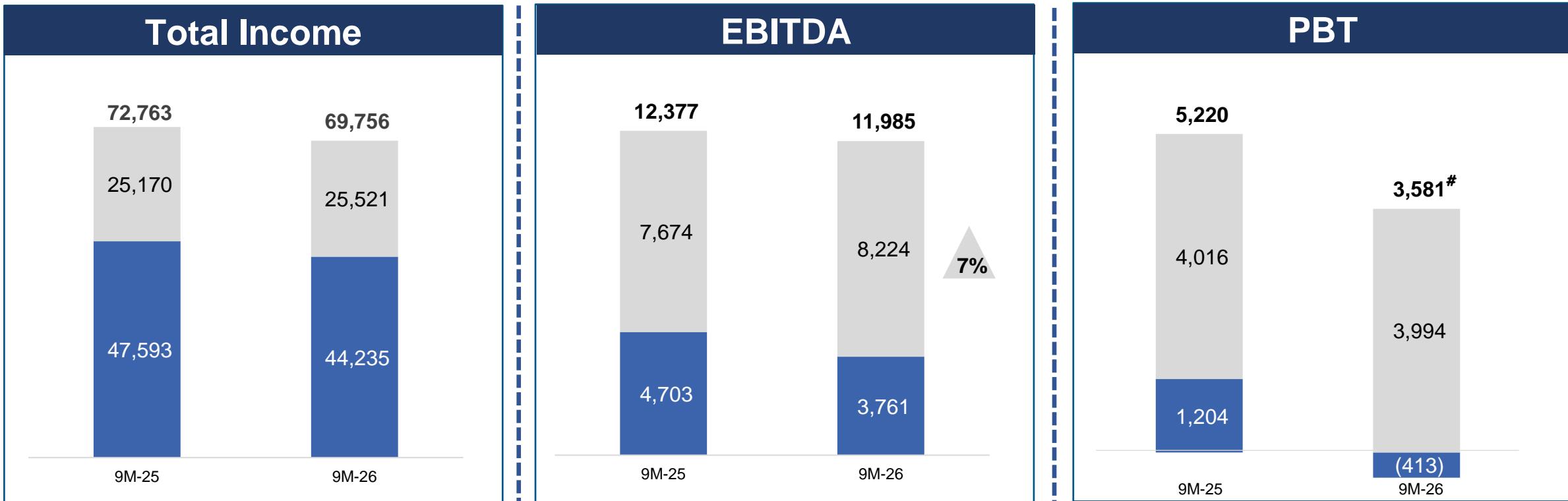
Adani Enterprises Limited

Earnings Presentation Q3 FY26

adani

Growth
With
Goodness

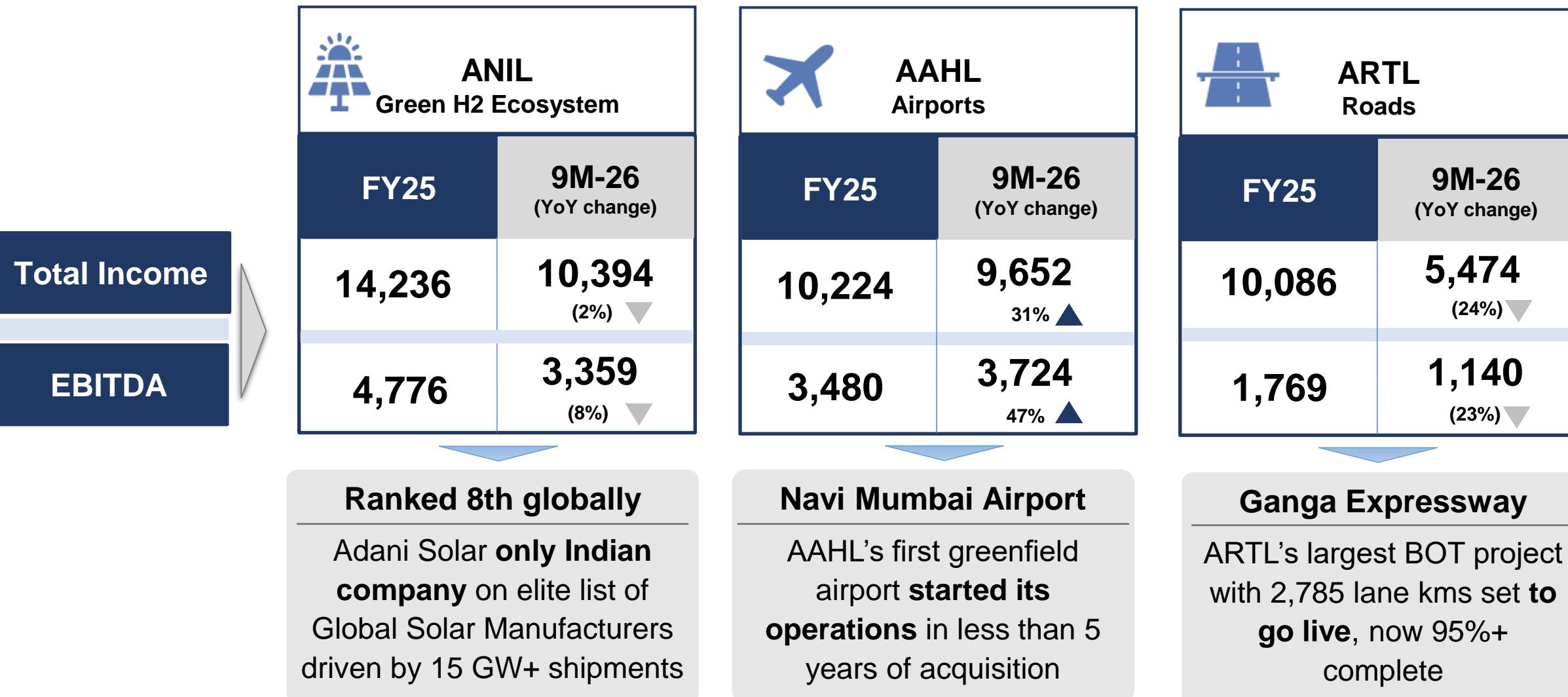
Results at glance



■ Established Businesses ■ Incubating Businesses (core infra)

Excluding exceptional pre-tax gain of Rs. 9,215 cr

- **Established businesses EBITDA & PBT impacted** primarily on account of **decrease in trade volume and price volatility in IRM and Commercial Mining**
- **Incubating businesses EBITDA continues growth momentum** led by Airports
- **Large Infra assets** comprising Navi Mumbai Airport, Copper Plant and Ganga Expressway **to unlock EBITDA**



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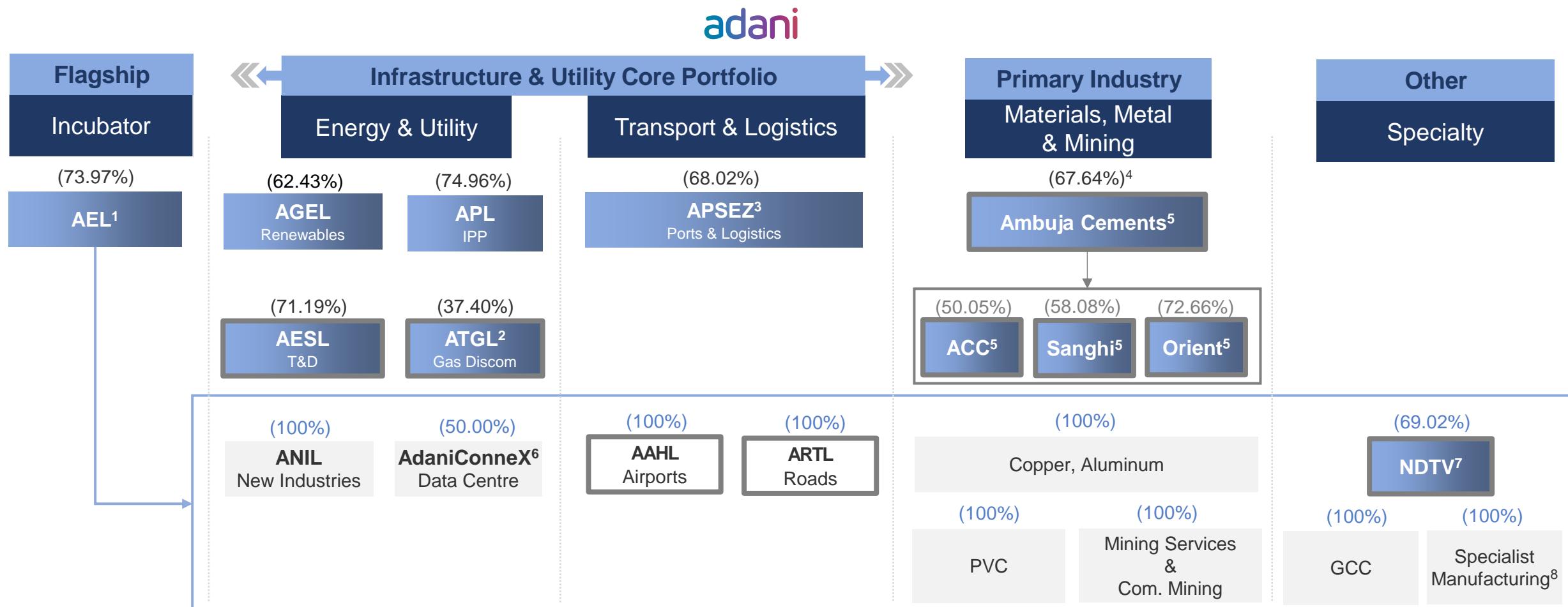
06 ESG Highlights

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01

Adani Portfolio Overview

Adani Portfolio: A World Class Infrastructure & Utility Portfolio

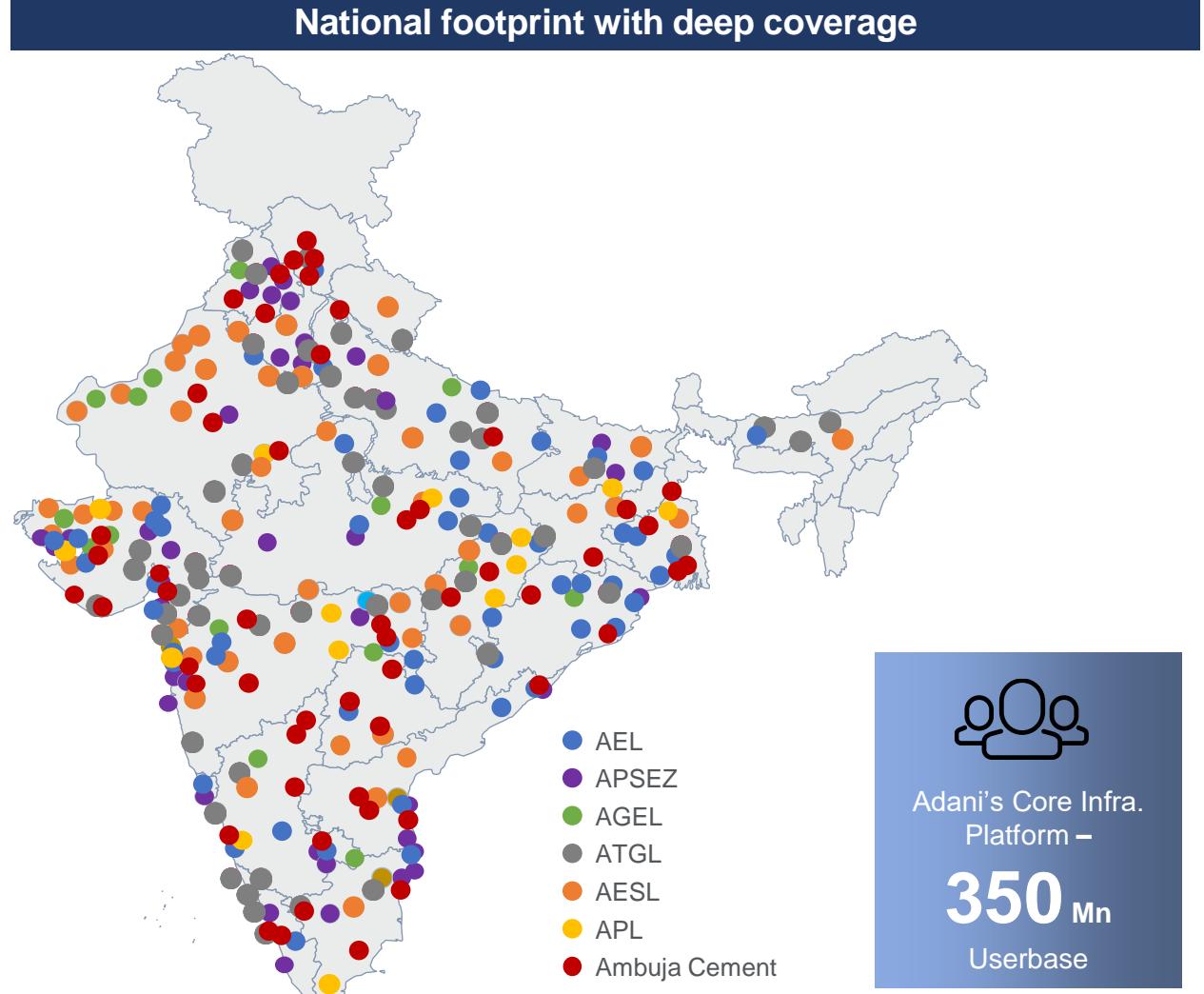
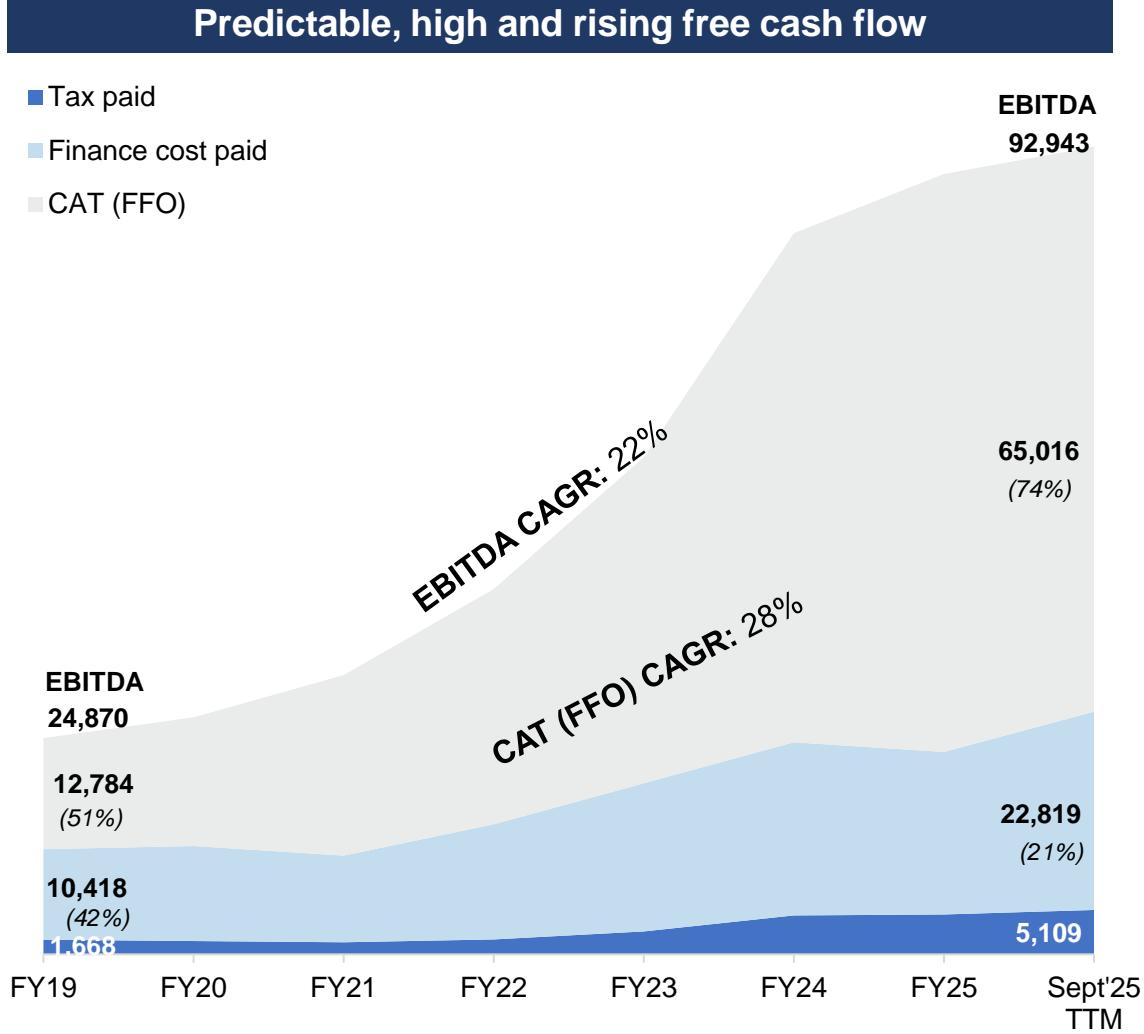


(%): Adani Family equity stake in Adani Portfolio companies (%)¹: AEL equity stake in its subsidiaries (%)²: Ambuja equity stake in its subsidiaries

Listed cos **Direct Consumer**

A multi-decade story of high growth centered around infrastructure & utility core

1. AEL has raised INR 24,930 Cr through issuance of right shares during December'25. 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. NQXT: North Queensland Export Terminal: On 23rd Dec'25, APSEZ successfully completed acquisition, having satisfied all pending regulatory approvals. Also, the Company has allotted 14,38,20,153 Equity Shares of face value of Rs. 2 each to Promoter Group Entity on preferential basis as purchase consideration. | 4. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25 | 5. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 31st Dec'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited & Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd. & 72.66% stake in Orient Cement Ltd. | 6. Data center, JV with EdgeConnex | 7. Promoter holding in NDTV has increased to 69.02% post completion of right issue in the month of Oct'25 | 8. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 31st December, 2025.



Adani Portfolio: Repeatable, robust & proven transformative model of investment



Note : 1. Cemindia Projects Ltd. (formerly known as ITD Cementation India Ltd.): the total shareholding stands at 67.46%. PSP Projects Ltd.: the total shareholding stands at 34.41%.| 2. Adani Environmental Resource Management Services Ltd. (additional company is being proposed) | O&M: Operations & Maintenance | HVDC: High voltage direct current | PSU: Public Sector Undertaking (Public Banks in India) | GMTN: Global Medium-Term Notes | SLB: Sustainability Linked Bonds | AEML: Adani Electricity Mumbai Ltd. | AIMSL : Adani Infra Mgt Services Pvt Ltd | IG: Investment Grade | LC: Letter of Credit | DII: Domestic Institutional Investors | COP26: 2021 United Nations Climate Change Conference | AGEL: Adani Green Energy Ltd. | NBFC: Non-Banking Financial Company | AIIIL: Adani Infra (India) Ltd | AOCC : Airport Operations Control Center

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AEL – Largest Listed Incubator

Development	<h3>Attractive Incubation Record</h3> <p>Proven incubation success record Year 2015 > APSEZ, APL & AESL Year 2018 > AGEL & ATGL</p>	<h3>Green Hydrogen Ecosystem</h3> <p>Intend to set up integrated manufacturing for generating low-cost green hydrogen Ingots, wafers, cells, modules, wind turbines & electrolyzers</p>	<h3>Business Model</h3> <p>B2B Model ANIL Ecosystem, Data Center B2C Model Airports, Roads</p>
Operations	<h3>Global Recognition</h3> <p>Testing & Certification backed operations to meet global standards e.g. Largest WTG of 5.2 MW received type certification from WINDGUARD</p>	<h3>Technology backed operations</h3> <p>Consistent upgradation in technology for business efficiencies e.g. TopCon technology in Modules</p>	<h3>Capacity Enhancement</h3> <p>Scaling size in Top Line & Asset Base ANIL Ecosystem Module & Cell - 4 GW ANIL Ecosystem Ingot & Wafer - 2 GW ANIL Ecosystem WTG – 2.25 GW Roads Project @ 5500+ Lane-Kms</p>
Sustainable value creation	<h3>Value to shareholders</h3> <p>Significant value creation for shareholders CAGR @ 31% over 30 Years Market Cap @ USD 30.1 Bn[#]</p>	<h3>Efficient Capital Management</h3> <p>Capital management plan in line with underlying business philosophy Consolidated Net Debt / Equity ratio at 0.82x in 9M-26</p>	<h3>ESG Governance</h3> <p>S&P DJSI assessment 2025 Scored 63 & ranked amongst top 5 companies in its sector globally CDP Climate Change 2025 Achieved A Leadership Category</p>

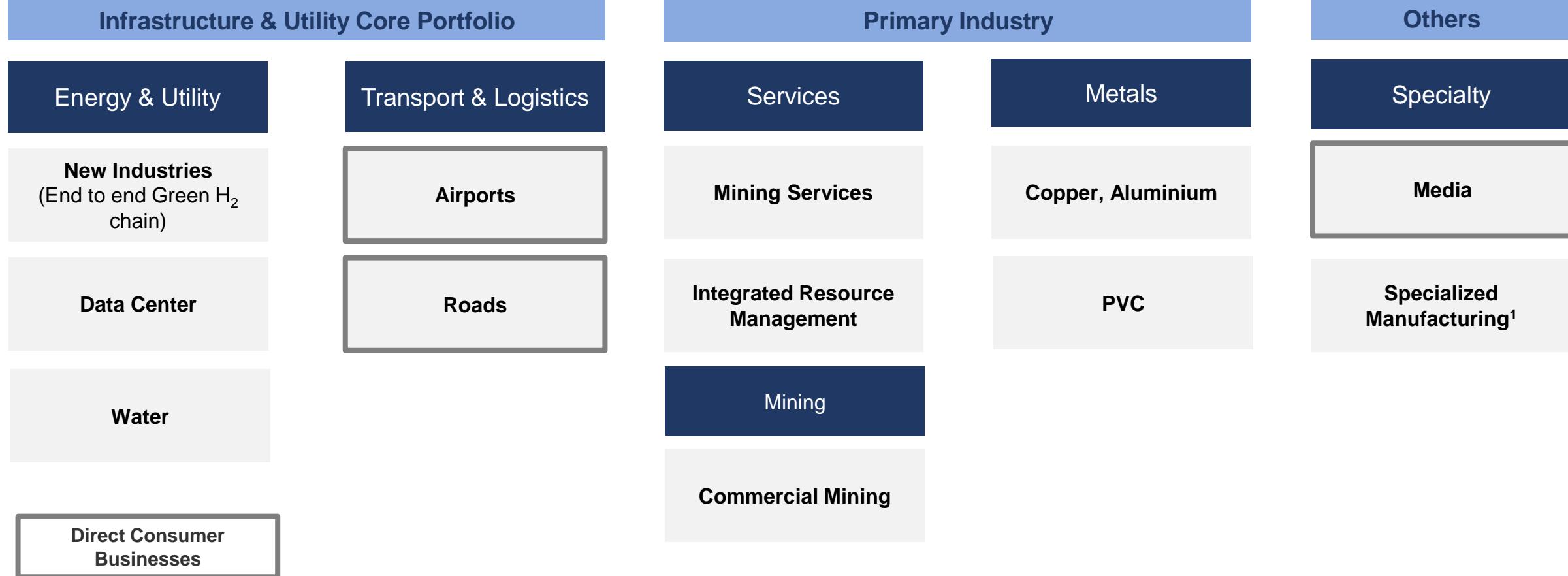
APSEZ: Adani Ports and Special Economic Zone Ltd | **APL:** Adani Power Ltd | **AESL:** Adani Energy Solutions Ltd | **AGEL:** Adani Green Energy Ltd | **ATGL:** Adani Total Gas Ltd | **B2B:** Business to Business | **B2C:** Business to Consumer;

WTG: Wind Turbine Generator | **ESG:** Environmental, Social, and Governance; **CAGR:** Compounded Annual Growth Rate;

#Market Cap as on December 31, 2025

AEL 2.0: Current incubation portfolio with long term growth potential

AEL Business Portfolio



A multi-decade story of high growth centered around infrastructure & utility core

1.. Includes the manufacturing of Defense and Aerospace Equipment

H₂: Hydrogen | PVC: Poly Vinyl Chloride

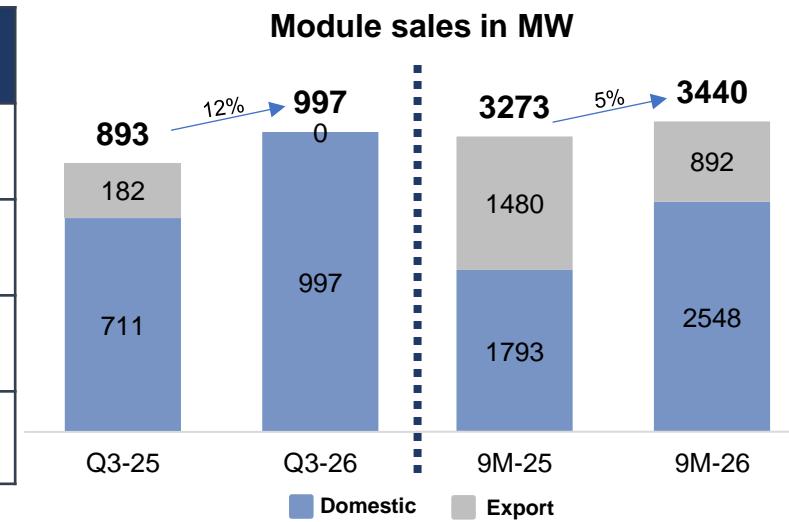
03

Business & Operational Highlights

Airports	<ul style="list-style-type: none">□ Greenfield Navi Mumbai International Airport commenced operations from 25th December 2025□ New Integrated Airport Terminal Building inaugurated at Guwahati Airport
ANIL Ecosystem	<ul style="list-style-type: none">□ Domestic Solar Module sales surge 40% to 997 MW during the quarter on Y-o-Y basis□ ANIL Wind division started supply of 3.3 MW WTG model, 12 sets supplied during the quarter
Data Center	<ul style="list-style-type: none">□ Adani Connex operationalizes and hands over 14.4 MW capacity to customer<ul style="list-style-type: none">▪ Pune - Phase I 9.6 MW completed▪ Hyderabad - Phase-II 4.8 MW completed, the remaining 4.8 MW is nearing completion
Roads	<ul style="list-style-type: none">□ AEL operationalizes two HAM projects during the quarter, now have nine operational projects<ul style="list-style-type: none">▪ Received PCOD for Vijayawada Bypass project in the state of Andhra Pradesh and Badakumari Karki project in the state of Odisha□ Received LoA for development of Mithi River and Pollution control project in the state of Maharashtra
Capital Market	<ul style="list-style-type: none">□ Successful completion of AEL Right Issue raising Rs. 24,930 cr, sees oversubscription by 30% from market□ AEL raised Rs. 1,000 crore through its third public issue of “AA-” NCDs in January,2026 Issue subscribed within first hour of launch

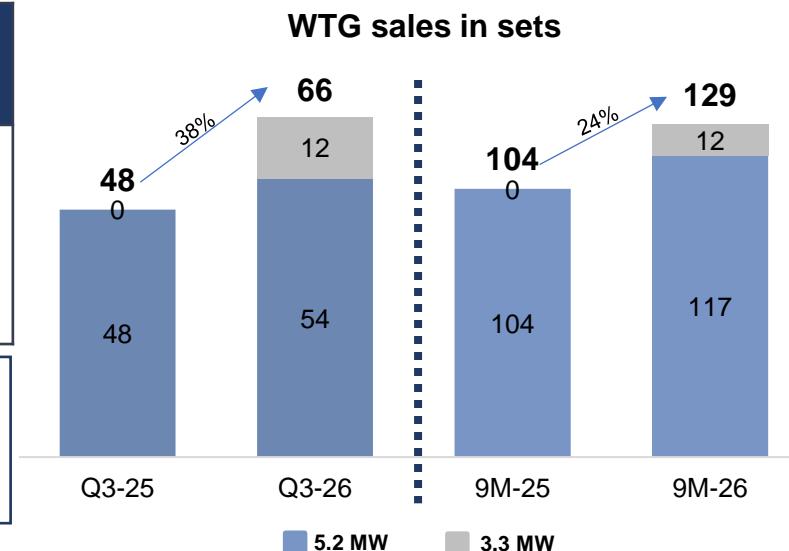


Plant	Capacity	Status
Cell & Module (MonoPerc)	2.0 GW	▪ Operational
Cell & Module (TopCon)	2.0 GW	▪ Operational
Cell & Module (TopCon)	6.0 GW	▪ Financial Closure achieved ▪ Under Construction
Ingot & Wafer	2.0 GW	▪ Operational

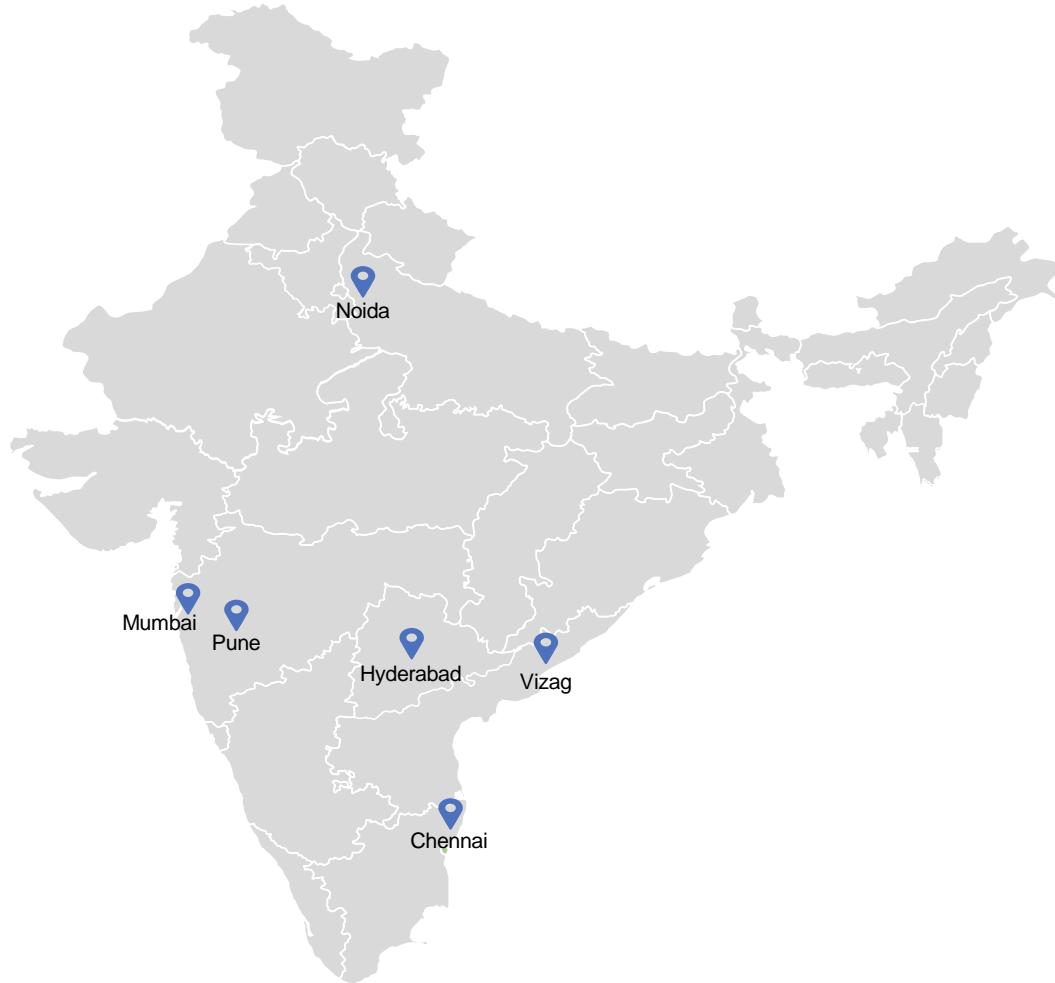


Plant	Capacity	4 Models listed in RLMM
Wind Turbine Generator	2.25 GW	▪ 5.2 MW 160m RD 120m HH - TT ▪ 5.2 MW 160m RD 140m HH – HT ▪ 3.0 MW 147m RD ▪ 3.3 MW 164m RD

- Q3-26 WTG sets supply increased 13% Y-o-Y to 54 sets
- ANIL Wind division commenced supply of 3.3 MW WTG sets



**Empowering Digital India with a platform
of Data Center Solutions with Strong Partnership**



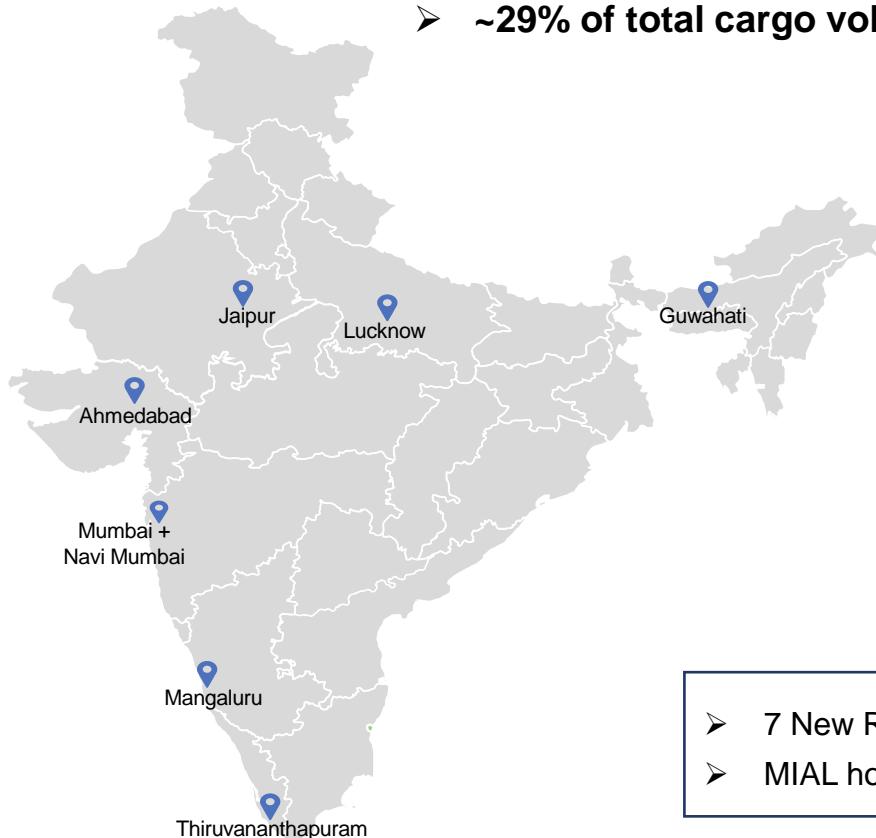
Total Growth	Data Centers Status	Operational Capacity
33 MW	Chennai Phase II – Under Construction	17 MW
50 MW	Noida 40 MW - C&S completed, MEP under progress	10 MW
48 MW	Hyderabad Phase II – 4.8 MW completed Balance 4.8 MW near completion	14.4 MW
96 MW	Pune Phase I - 9.6 MW completed	9.6 MW
166 MW	Navi Mumbai Execution started for 2 building. 30 & 136 MW	
<ul style="list-style-type: none"> ➤ 210+ MW Tied up Capacity ➤ 100% uptime in Chennai, Noida and Hyderabad Data Center ➤ During the quarter 14.4 MW handed over to customer 		

Target of 1 GW tied-up capacity powered with renewable energy by 2030

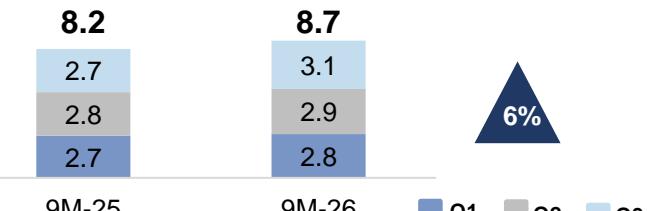
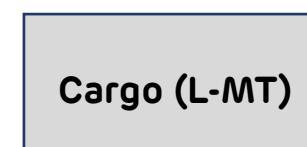
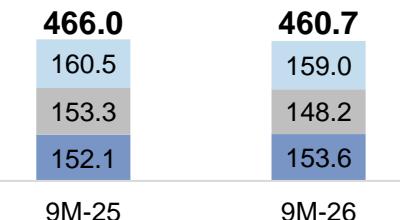
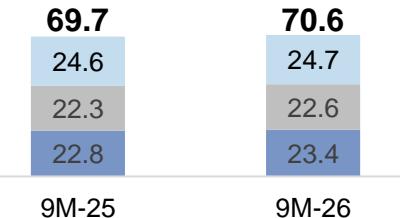
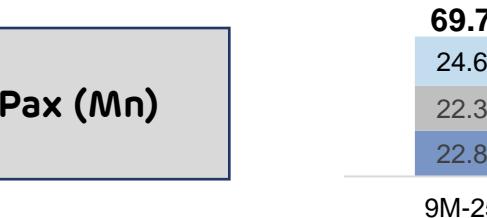
Portfolio of 8 Airports

Serving pan India presence of

- ~23% of total passenger base
- ~21% of total air traffic movements
- ~29% of total cargo volume

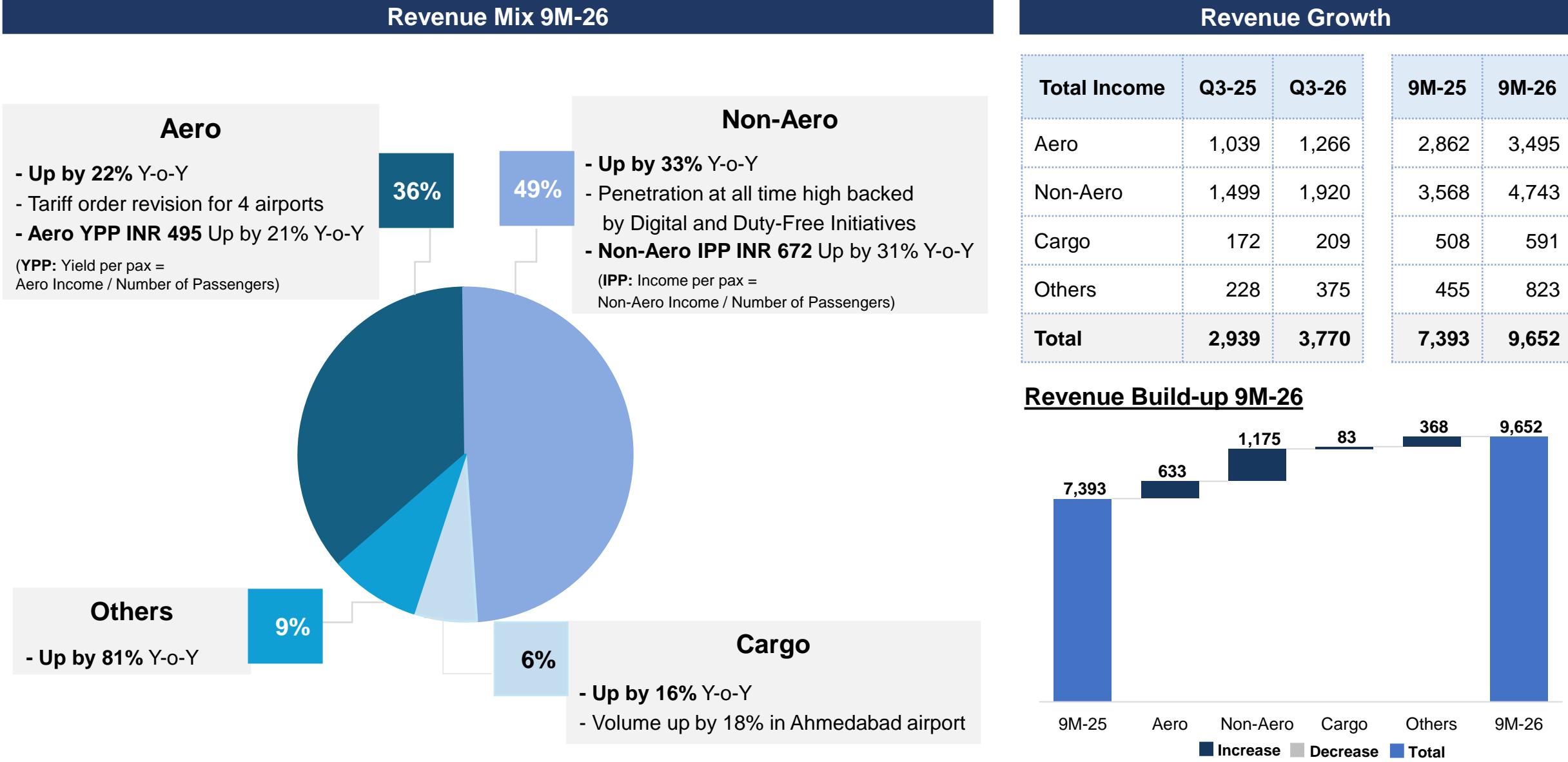


Aero Performance



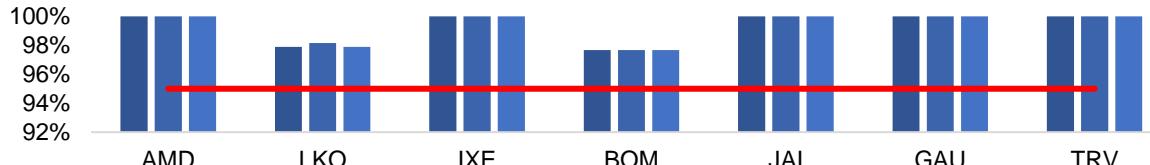
- 7 New Routes, 9 New Flights and 1 New Airline added during the quarter
- MIAL honored with ISO 19650-2 certification from BSI for excellence in design and construction

AAHL powered with 300 Mn+ consumer base leveraging network effect and consumer mindset

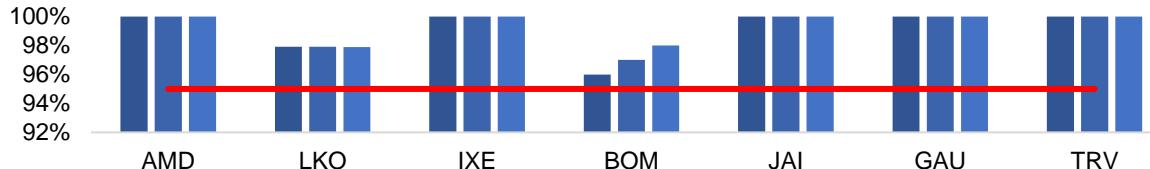


Operational Efficiency

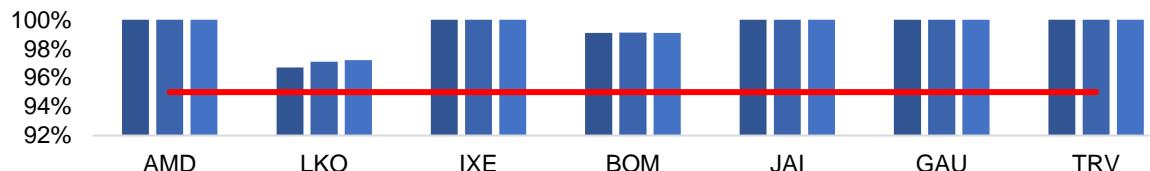
Security Check Queue



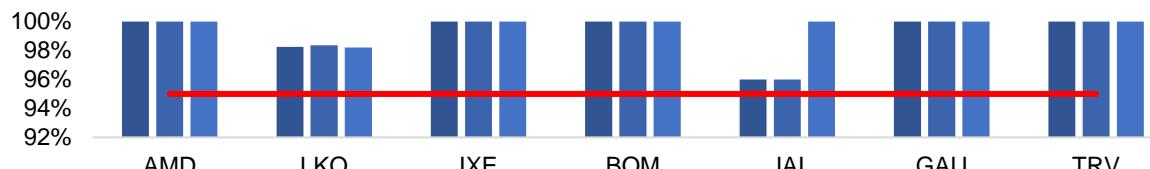
Immigrations



Car Parking



Check In

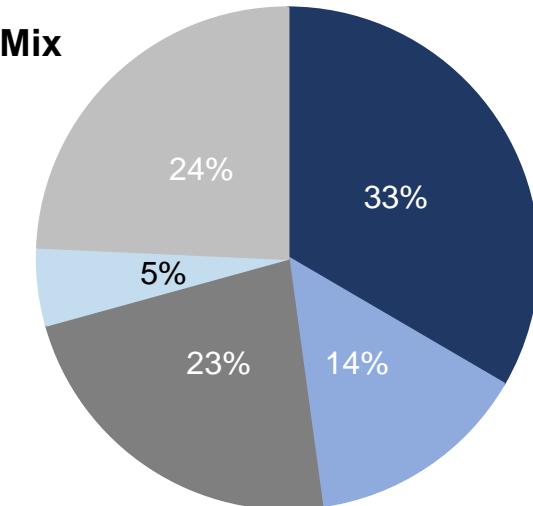


Oct Nov Dec Benchmark

Non-Aero Performance

	Non Aero Revenue	Q3-25	Q3-26	9M-25	9M-26
Duty Free	463	629		1,196	1,585
Food & Beverages (F&B)	207	198		369	683
Lease & Retails	317	536		686	1,086
Car Park	71	88		195	236
Passenger Services & Others	442	469		1,122	1,154
Total	1,499	1,920		3,568	4,743

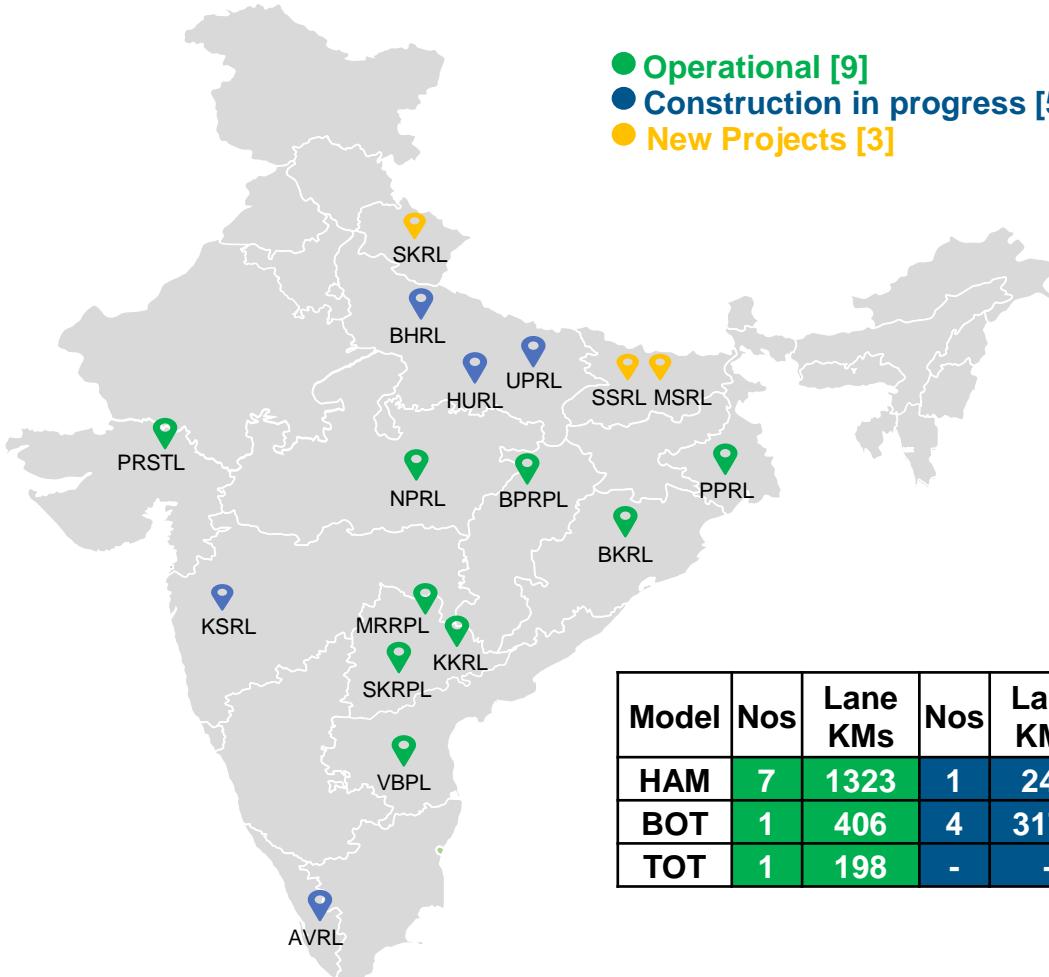
Non-aero revenue Mix 9M-26



■ Duty Free ■ F&B ■ Lease & Retail ■ Car Park ■ Passenger Services & Others

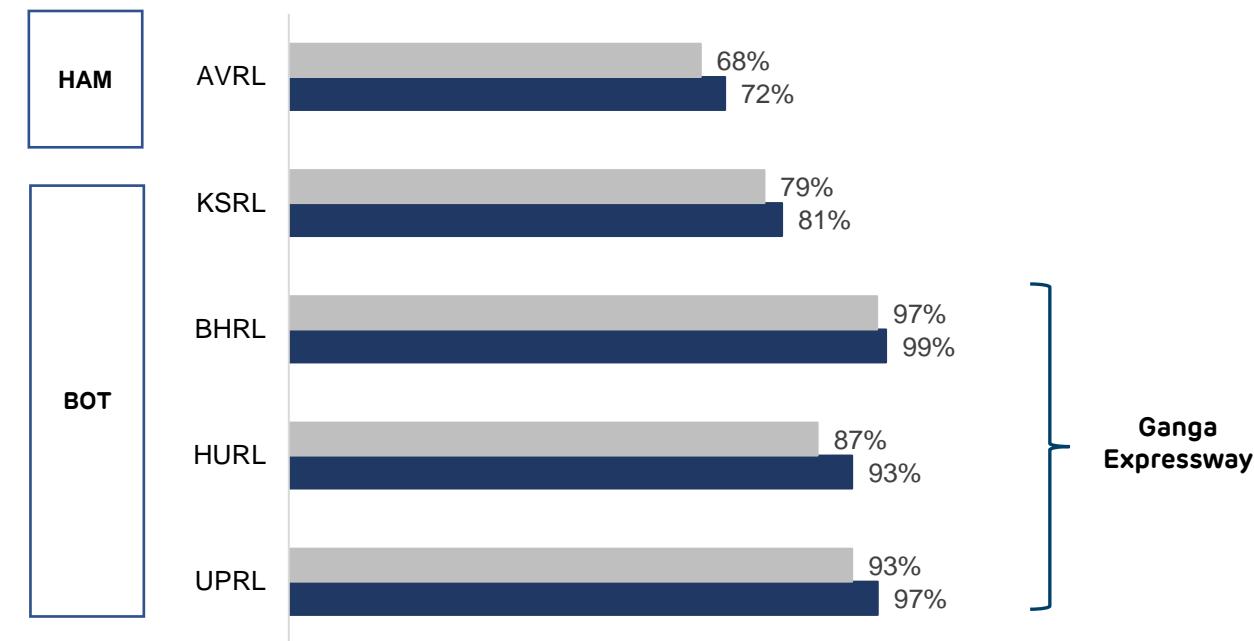
Particular	KPI Benchmark as per Guidelines	Particular	KPI Benchmark as per Guidelines
Security Check Queue	95% of peak pax < 5 mins	Car Park	95% of drivers take less than 5 minutes
Immigrations	95% of peak pax wait less than 10 minutes- Arrivals/Dep	Check In	95% of peak pax < 5 mins

Portfolio of 17 projects



Model	Nos	Lane KMs	Nos	Lane KMs
HAM	7	1323	1	245
BOT	1	406	4	3176
TOT	1	198	-	-

Project Completion Status



Activity	Q3-25	Q3-26	% change	9M-25	9M-26	% change
				Construction (in Lane-KM)	Construction (in Lane-KM)	Construction (in Lane-KM)
Construction (in Lane-KM)	805.1	391.7	(51%)	1715.5	1341.0	(22%)

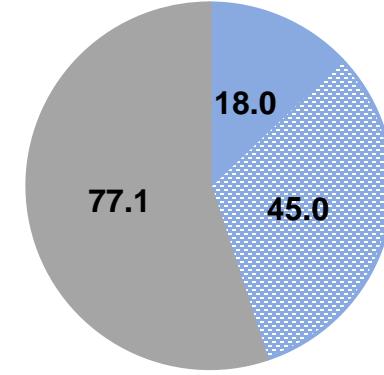
➤ Concession Agreement for New Projects signed during the quarter

Mining Services Portfolio

- Total 17 Mining Service Contracts from 11 Customers across 6 states
- Total 6 service contracts operational including 1 iron ore mine
- Dispatch volume 31% of total contracted capacity

✓ 29% growth available from operational contracts

Total Peak Capacity 143.1 MMTPA



Activity	Q3-25	Q3-26	% change	9M-25	9M-26	% change
Volume in MMT	12.1	11.2	(7%)	41.2	35.3	(14%)

Operational Service Contracts	Customer / Owner	Dispatch Qty. (MMT)					
		Q3-25	Q3-26	% Change	9M-25	9M-26	% change
PEKB, Chhattisgarh	RRVUNL	3.0	3.0	1%	8.1	10.0	24%
GP III, Chhattisgarh	CSPGCL	1.1	0.6	(45%)	3.0	2.5	(15%)
Talabira, Odisha	NLCIL	5.6	3.8	(31%)	11.5	11.4	(1%)
Suliayari, MP	APMDC	1.5	1.5	1%	4.4	4.8	11%
Parsa, Chhattisgarh	RRVUNL	-	1.0	-	-	2.2	-
Kurmitar, Odisha	OMC	0.7	0.8	22%	2.4	2.3	(3%)
Total Operational		11.8	10.7	(9%)	29.3	33.3	14%

IRM



Activity	Q3-25	Q3-26	% change	9M-25	9M-26	% change
Volume in MMT	12.1	11.2	(7%)	41.2	35.3	(14%)

Carmichael Mine, Australia



Activity	Q3-25	Q3-26	% change	9M-25	9M-26	% change
Volume in MMT	3.2	3.2	-	9.8	9.4	(4%)

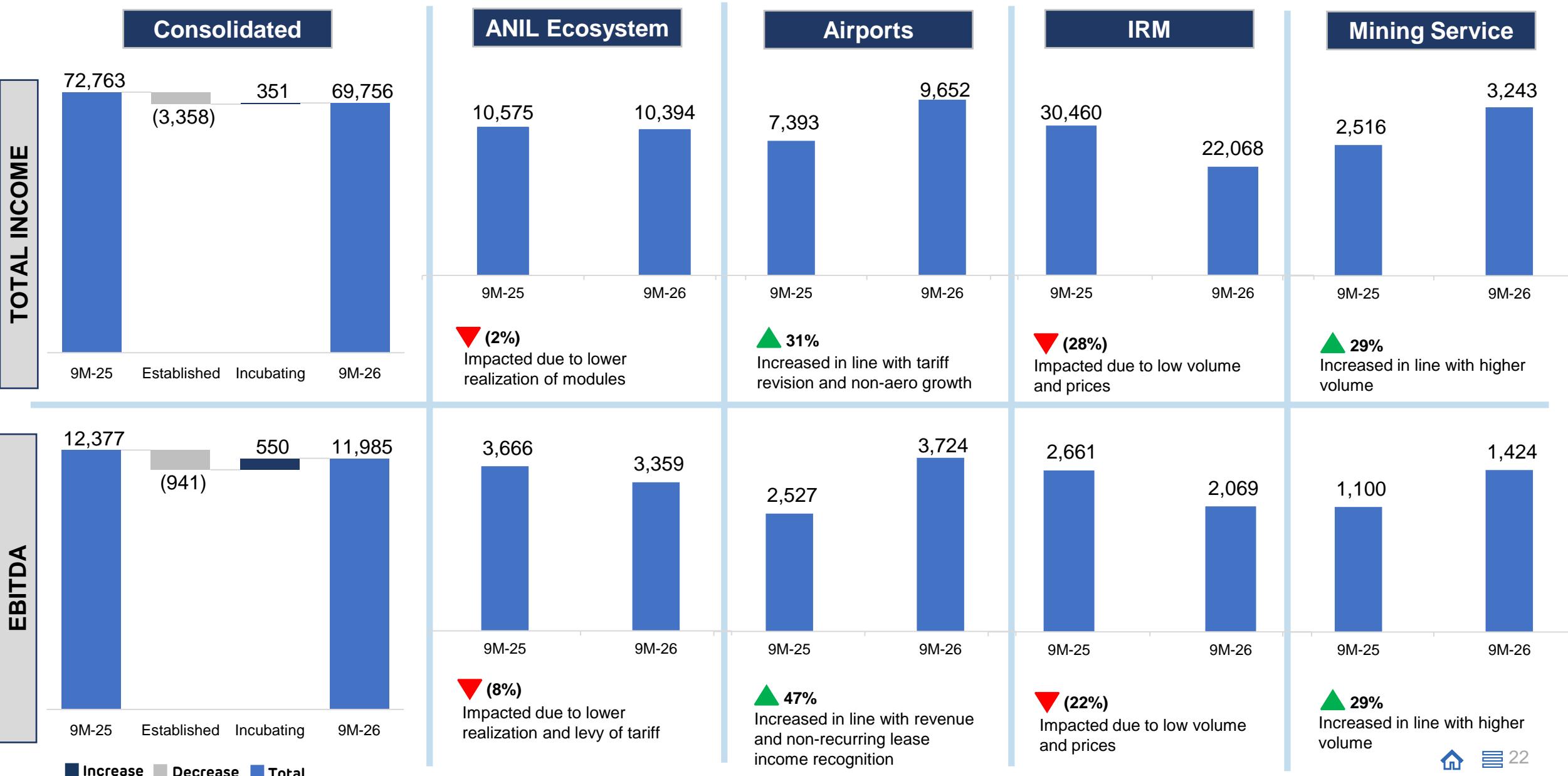
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Financial Highlights

AEL: Consolidated Financial Highlights 9M-26 Y-o-Y

₹ crore

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AEL: Consolidated Financial Highlights Q3-26 Y-o-Y

₹ crore

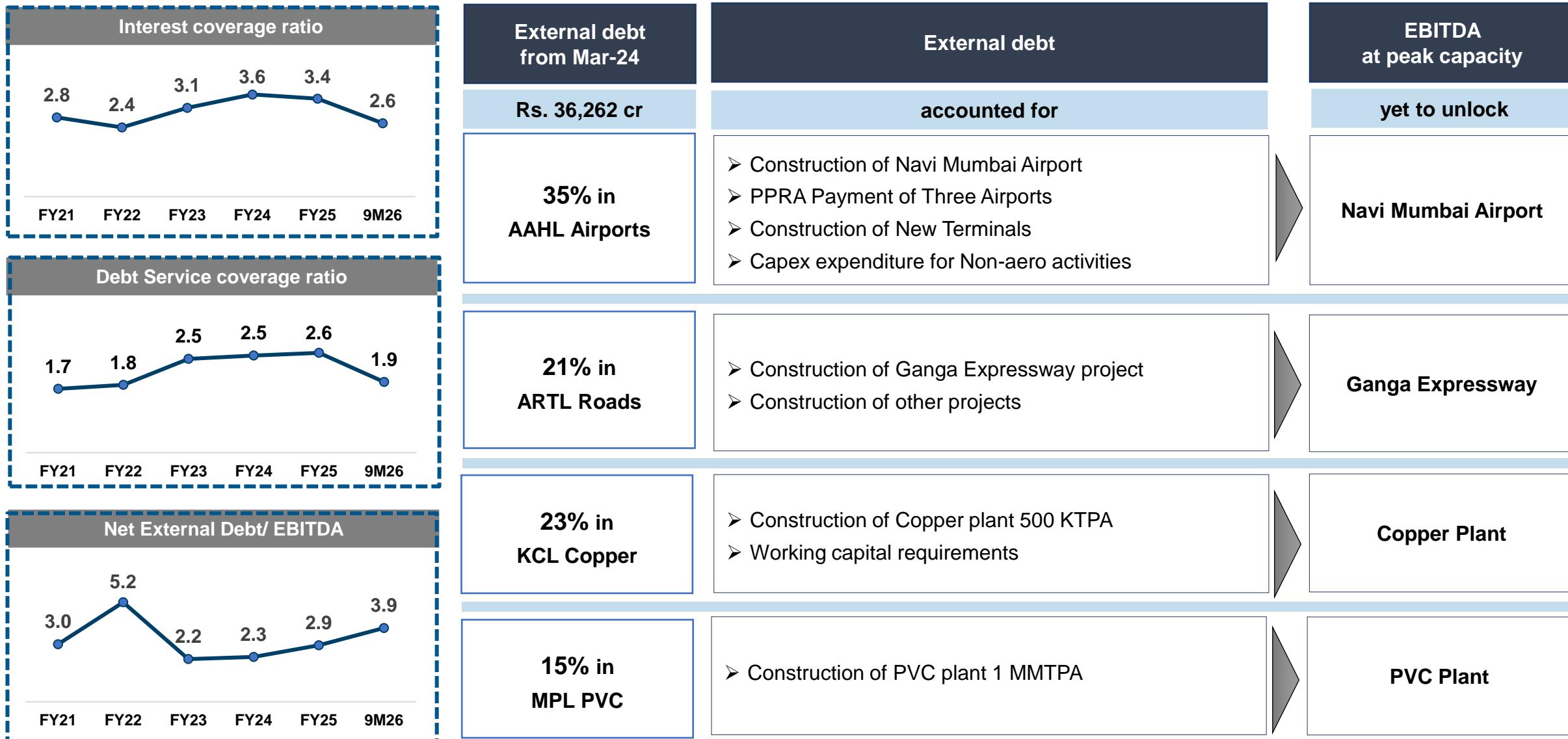
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Debt Profile

AEL: Consolidated Debt Movement 9M-26 vis-à-vis March-2024



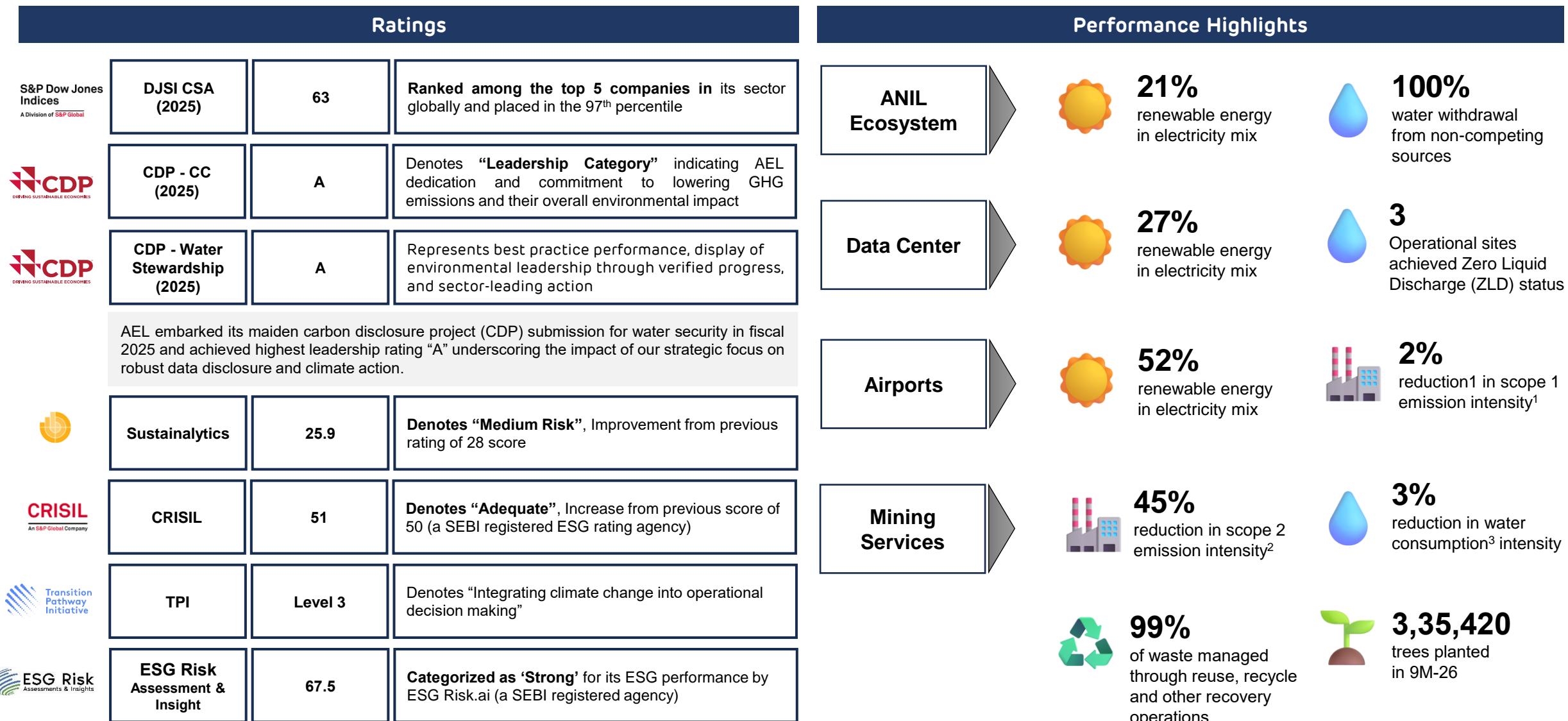
Segment	As at Mar-24	As at Mar-25			As at Dec-25		
		Long-Term Debt	Working Capital Debt	Total	Long-Term Debt	Working Capital Debt	Total
ANIL Ecosystem	4,010	2,997	546	3,543	1,976	1,037	3,014
Airport	19,206	27,714	143	27,857	27,627	159	27,786
Road	8,038	14,588	-	14,588	15,702	-	15,702
Copper	3,578	5,411	1,530	6,942	5,135	6,809	11,944
IRM	1,249	106	890	996	118	848	966
Mining Services	978	965	364	1,330	978	624	1,603
Australia Project	6,882	7,886	929	8,815	8,257	913	9,170
Defence	415	265	487	752	359	698	1,057
PVC	-	1,759	-	1,759	5,428	-	5,428
Corporate & Others	5,768	8,761	894	9,655	12,867	1,161	14,028
Gross Debt	50,124	70,452	5,784	76,236	78,447	12,250	90,697
Less : Shareholder's Loan	12,090	19,928	39	19,968	16,364	36	16,400
External Debt	38,035	50,524	5,745	56,269	62,083	12,214	74,297
Less : Cash & Bank Balances	7,068			6,962			12,168
Net External Debt	30,966			49,306			62,129

👉 Increase in external debt during the nine-month period deployed in incubating infra-assets

07

ESG Highlights

AEL: ESG Rating & Performance Highlights



adani

Thank You



Appendix

Project Model	Project / Location	Capacity	Project Status	Concession Period (In Yrs) (Const. + O&M)
HAM	Prayagraj Water Pvt Ltd (PWPL) / Uttar Pradesh	326 MLD	<ul style="list-style-type: none"> Project Status > COD Achieved 	2 + 15
	Bhagalpur Waste Water Ltd (BWWL) / Bihar	45 MLD	<ul style="list-style-type: none"> Project Status > ~95%, Commissioning & Trial works under progress 	2 + 15
	Morsagar Bisalpur Water Ltd (MBWL) / Rajasthan	200 MCM	<ul style="list-style-type: none"> CA signed on 14-Nov-25 	2.75 + 20
	Brahmani Barrage Water Ltd (BBWL) / Rajasthan	55 MCM	<ul style="list-style-type: none"> CA signed on 14-Nov-25 	2.75 + 20
EPC	Shakkar Pench Micro Lift Irrigation Project / MP	95000 Ha	<ul style="list-style-type: none"> Project Status > Dam & Pipelaying execution agencies finalized 	6 + 5
	Mithi River Development and Pollution Control Project (Package III)	18 Nos Gate Pump	<ul style="list-style-type: none"> LoA issued on 9-Dec-25 	6 + 10

Volume Details

Airport	Passengers (In Mn)				ATM (In '000)				Cargo (In Lacs MT)			
	Q3-25	Q3-26	9M-25	9M-26	Q3-25	Q3-26	9M-25	9M-26	Q3-25	Q3-26	9M-25	9M-26
Ahmedabad	3.5	3.7	9.7	10.3	26.5	27.0	73.7	77.2	0.3	0.4	0.8	1.0
Lucknow	1.7	1.6	4.7	4.5	12.7	10.4	38.0	30.3	0.1	0.1	0.2	0.2
Mangaluru	0.6	0.7	1.7	1.9	4.4	4.5	12.3	13.7	0.0	0.0	0.0	0.0
Jaipur	1.6	1.6	4.4	4.1	12.8	12.7	35.3	31.8	0.1	0.1	0.2	0.2
Guwahati	1.6	1.5	4.5	4.9	12.1	12.0	34.3	36.2	0.1	0.1	0.2	0.2
Thiruvananthapuram	1.3	1.2	3.7	3.6	8.3	7.6	24.6	22.8	0.1	0.0	0.2	0.2
Mumbai	14.3	14.4	40.9	41.3	83.8	84.7	247.8	248.7	2.2	2.4	6.7	6.9
Navi Mumbai [#]	-	0.0	-	0.0	-	0.2	-	0.2	-	0.0	-	0.0
Total	24.6	24.7	69.7	70.7	160.5	159.2	466.0	461.0	2.7	3.1	8.2	8.7

Project Model	Project SPV / Location	Length (KMs)	Financial Closure	Project Completion Status	Concession Period (in Yrs) (Const. + O&M)
HAM	Bilaspur Pathrapali Road Pvt Ltd (BPRPL) / Chhattisgarh	53.3	Secured	Operational	2 + 15
	Suryapet Khammam Road Pvt Ltd (SKRPL) / Telangana	58.6	Secured	Operational	2.5 + 15
	Mancherial Repallewada Road Pvt Ltd (MRRPL) / Telangana	42.0	Secured	Operational	2 + 15
	Vijayawada Bypass Project Ltd (VBPL) / Andhra Pradesh	17.9	Secured	Operational	2.5 + 15
	Nanasa Pidgaon Road Ltd (NPRL) / Madhya Pradesh	47.4	Secured	Operational	2 + 15
	Azhiyur Vengalam Road Ltd (AVRL) / Kerala	40.8	Secured	72.0%	2.5 + 15
	Kodad Khammam Road Ltd (KKRL) / Telangana	31.8	Secured	Operational	2 + 15
	Badakumari Karki Road Ltd (BKRL) / Odisha	47.5	Secured	Operational	2.5 + 15
	Munger Sultanganj Road Ltd (MSRL) / Bihar	41.8	TBD	Under Development	4 + 15
	Sultanganj Sabour Road Ltd (SSRL) / Bihar	41.1	TBD	Under Development	4 + 15
Ropeway	Shri Kedarnath Ropeways Ltd (SKRL) / Uttarakhand	12.9	TBD	Under Development	6 + 29
TOT	PRS Tolls Pvt Ltd / Gujarat	49.5	Secured	Operational	0 + 20

Operational

Project Model	Project SPV / Location	Length (KMs)	Financial Closure	Project Completion Status	Concession Period (in Yrs) (Const. + O&M)
BOT	Panagarh Palsit Road Pvt Ltd (PPRPL) / West Bengal	67.8	Secured	Operational	2.5 + 18
	Kagal Satara Road Pvt Ltd (KSRPL) / Maharashtra	65.1	Secured	81.4%	2 + 16
	Maharashtra Border Check Post Network Ltd (MBCPNL) / Maharashtra	24 BCPs	Secured	21 BCPs Operation; 2 COD Achieved	1.5 + 23
	Ganga Expressway, Uttar Pradesh	464.2			
	Budaun Hardoi Road Pvt Ltd (BHRPL)	151.7	Secured	98.6%	3 + 27
	Hardoi Unnao Road Pvt Ltd (HURPL)	155.7	Secured	93.0%	3 + 27
	Unnao Prayagraj Road Pvt Ltd (UPRPL)	156.8	Secured	97.2%	3 + 27

Mine Service Contracts	Name of Mine & State	Peak Capacity	Customer (Owner)	SPV Name
Coal Mine Service Contracts	PEKB, Chhattisgarh	18.0 MMT	RRVUNL	Parsa Kente Collieries Ltd
	Gare Pelma III, Chhattisgarh	5.0 MMT	CSPGCL	Gare Pelma III Collieries Pvt. Ltd
	Talabira II & III, Odisha	23.0 MMT	NLCIL	Talabira (Odisha) Mining Pvt Ltd
	Suliayari, Madhya Pradesh	6.0 MMT	APMDC	Adani Enterprises Ltd
	Parsa, Chhattisgarh	5.0 MMT	RRVUNL	Rajasthan Collieries Ltd
	Kente Extension, Chhattisgarh	9.0 MMT	RRUVNL	Rajasthan Collieries Ltd
	Gare Pelma II, Chhattisgarh	23.6 MMT	MAHAGENCO	Gare Pelma II Collieries Pvt. Ltd
	Pelma, Chhattisgarh	15.0 MMT	SECL	Pelma Collieries Ltd
	Dahegaon Gowari, Maharashtra	1.5 MMT	ACL	Adani Mining Ltd
	Dhirauli, Madhya Pradesh	6.5 MMT	MEL	Adani Mining Ltd
	Gondkhari, Maharashtra	2.0 MMT	MEL	Adani Mining Ltd
	Mara II Mahan, Madhya Pradesh	TBD	MEL	Adani Mining Ltd
	GBU East, Madhya Pradesh	3.0 MMT	MEL	Adani Mining Ltd
	Jitpur, Jharkhand	2.5 MMT	TMPL	Adani Mining Ltd
Other Mine Service Contracts	Kurmitar, Odisha	6.0 MMT	OMC	Kurmitar Iron Ore Mining Pvt Ltd
	Taldih, Odisha	7.0 MMT	SAIL	Adani Enterprises Ltd
	Srikurram (South) mineral deposit, Andhra Pradesh	10 MMT	APMDC	Alluvial Heavy Minerals Ltd

Mine Contracts	Name of Mine & State	Peak Capacity	SPV Name
Domestic Commercial Mining Contracts	Gondulpura, Jharkhand	4.0 MMT	Adani Enterprises Ltd
	Bijahan, Odisha	5.3 MMT	Mahanadi Mines and Minerals Pvt Ltd
	Gondbahera Ujhni, Madhya Pradesh	4.1 MMT	MP Natural Resources Pvt Ltd
	Jhigador, Chhattisgarh	TBD	CG Natural Resources Pvt Ltd
	Khargaon, Chhattisgarh	TBD	CG Natural Resources Pvt Ltd
	Rampia & Dip side of Rampia, Odisha	15.0 MMT	Jhar Mineral Resources Pvt Ltd

ESG Framework



Vision
To be a world class leader in businesses that enrich lives and contribute to nations in building infrastructure through sustainable value creation.

Our Key ESG Commitments			
<ul style="list-style-type: none"> Aim to achieve No-Net Loss to biodiversity and align with IBBI/ TNFD principles Becoming a net water positive company Become a signatory to UN Global Compact (UNGC) 			
Guiding principles			
UNGC	SDG	SBTi	
GRI Standard	BRSR	DJSI	
TCFD	IBBI/ TNFD	CDP	
Policy structure		Focus Area	
E	<ul style="list-style-type: none"> Climate Change Policy Environment Policy Energy and Emission Policy Water Stewardship Policy Biodiversity Policy 	F	<ul style="list-style-type: none"> Climate Action Affordable and clean energy Clean water and sanitation Responsible consumption Biodiversity conservation No poverty Zero hunger Good health and well being Quality education Decent work and economic growth Industry, innovation & infrastructure
S	<ul style="list-style-type: none"> Human Rights Corporate Social Responsibility Policy Occupational Health and Safety Policy 	G	<ul style="list-style-type: none"> Board Diversity Anti-corruption and anti-bribery Related Party Transaction Policy

Policy and ESG Alignment framework backed by robust assurance program



Women's Education

1. No Poverty
2. Zero Hunger
4. Quality Education

Multiple Locations

- Own schools, digitalization and up gradation of Govt. school to provide cost free education to the needy.
- Project Suposhan undertaken by Adani Wilmar is successfully continuing its operation.

Women's Health

3. Good Health & Well Being

Sarguja

- Partnered with self help group to educate and provide sanitary pads for safe menstrual hygiene to ensure better health.

Women's Empowerment

2. Zero Hunger
5. Gender Equality
8. Decent Work & Economic Growth

Sarguja & Tamnar

- Various projects undertaken by Gauri Self help groups for collection and marketing of Non-Timber Forest Produce

Ecology

7. Affordable and Clean Energy
13. Climate Action
14. Life Below Water
15. Life on Land

Mundra

- Conservation of mangroves in coordination with GUIDE

Local & Rural Infra Development

9. Industry, Innovation & Infra Structure
11. Sustainable Cities & Communities

Sarguja

- Organic Farming and Integrated Multi purpose business model

Water Secure Nation

6. Clean Water and Sanitation

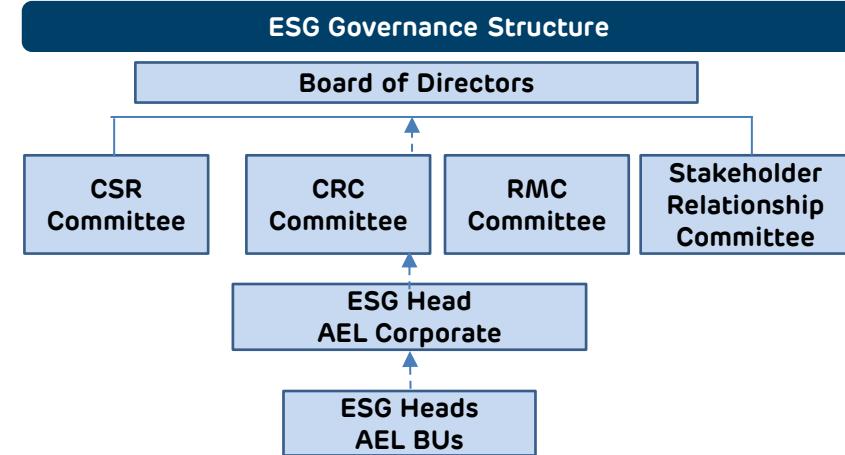
Multiple Locations

- Deepening of ponds and tanks, Rooftop Rainwater Harvesting, Recharging Bore wells

Social philosophy drives initiatives that are aligned with UN Sustainable Development Goals

AEL: Strong Governance Framework

Key Governance Areas	Key Highlights
Board Independence & Diversity	<ul style="list-style-type: none"> ✓ 50% Independent Directors ✓ 12.5% Women Directors
Corporate Responsibility, CSR & Nomination & Remuneration	<ul style="list-style-type: none"> ✓ Corporate Responsibility Committee in place with 100% Independent Directors to provide assurance on ESG aspects ✓ Corporate Social Responsibility Committee in place with 67% Independent Directors ✓ Nomination and Remuneration Committee with 100% Independent Directors
Audit Oversight	<ul style="list-style-type: none"> ✓ Audit Committee consisting of 100% Independent Directors (100% non-promoter/ non-executive) ✓ Statutory Auditors : M/s. Shah Dhandharia & Co. LLP
Risk Management	<ul style="list-style-type: none"> ✓ Risk Management Committee in place with 50% Independent Directors ✓ Sub-Committees of Risk Management Committee with 67% independent directors: <ul style="list-style-type: none"> ▪ Mergers & Acquisitions Committee ▪ Legal, Regulatory & Tax Committee ▪ Commodity Price Risk Committee ▪ Reputation Risk Committee
Related Party Transactions	<ul style="list-style-type: none"> ✓ Detailed Policy in place for Related Party Transactions (RPT) to ensure all RPTs are on 'arm's length' basis ✓ All RPTs are reviewed by the Audit Committee and are duly disclosed in the annual report ✓ All RPTs beyond statutory thresholds require shareholder approval by way of ordinary resolution.
Stakeholders Relationship	<ul style="list-style-type: none"> ✓ Stakeholders Relationship Committee in place with 75% Independent Directors
Anti Corruption and Anti Bribery & Code of Conduct	<ul style="list-style-type: none"> ✓ Anti Corruption and Anti Bribery policy in place with Zero tolerance of Bribery and Corruption. ✓ Code Of Conduct For Board Of Directors And Senior Management in place. ✓ Insider Trading Code in Place



Roles & Responsibilities of AEL Corp ESG Function

- ✓ Defining and setting ESG priorities for AEL.
- ✓ Development of ESG related policies, and procedures
- ✓ Support AEL BUS for developing transition plan to become operational net zero
- ✓ Capacity Building on ESG for businesses including training
- ✓ Submit response to key ESG rating agencies such as DJSI and CDP and develop ESG & BRSR Report.
- ✓ ESG target setting and monitoring performance

Roles & Responsibilities of BU ESG Team

- ✓ Create business-level ESG strategy, implementation and monitoring plan.
- ✓ Develop decarbonization strategy with an objective to become a Net Zero business
- ✓ Manage ESG related compliance obligations.
- ✓ Business specific ESG disclosures

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Thank You

